BOROUGH OF OAKLAND County of Bergen, New Jersey

NJ Comprehensive Annual Financial Report Year Ended December 31, 2011

Refere	ence	<u>Page</u>
	INTRODUCTORY SECTION	
	Roster of Officials	1
	FINANCIAL SECTION	
	Independent Auditors' Report	3-5
A-1	Combined Statement of Assets, Liabilities, Reserves and Fund Balance All Fund Types and Account Groups	6
A-2	Combined Statement of Revenues, Expenses and Changes in Fund Balance Statutory Basis.	7
A-3	Statutory Basis Statement of Revenues, Expenses and Changes in Fund Balance Statutory Basis - Budget and Actual - Current Fund	8
A-4	Statement of Revenues, Expenses and Changes in Fund Balance	
A-5	Statutory Basis - Budget and Actual - Water Utility Operating Fund	9
	Statutory Basis - Budget and Actual - Sewer Utility Operating Fund	10
	Notes to Financial Statements: Note 1 - Reporting Entity, Organization and Function	11
	Note 2 - Summary of Significant Accounting Policies	12-19
	Note 3 - Cash and Cash Equivalents	20 21
	Note 5 - Fixed Assets	21
	Note 6 - Municipal Debt	23-29
	Note 7 - Risk Management	23-29 7
	Note 8 - Interfunds	8
	Note 9 - Deferred Charges to be Raised in Succeeding Budgets	32
		_
	Note 10 - Retirement Plans	33-40
	Note 11 - Deferred Compensation Plans	41
	Note 12 - Other Post Retirement Benefits	42
	Note 13 - Contingencies	43 44
	Note 14 - Subsequent Events	44
	Supplementary Data	
	Current Fund	
B-1	Statement of Assets, Liabilities and Fund Balance - Statutory Basis	45
B-2 B-3	Statement of Revenues and Other Credits to Income - Statutory Basis Statement of Expenditures and Other Charges to Income - Statutory Basis	46-47 48-53
	Grant Fund	
C-1	Statement of Assets, Liabilities and Reserves - Statutory Basis	54
C-2	Schedule of Grants Receivable	55
C-3	Schedule of Appropriated Reserves	56
C-4	Schedule of Unappropriated Reserves	57
	Trust Fund	
D-1	Statement of Assets Liabilities and Reserves - Statutory Basis	58

BOROUGH OF OAKLAND NJ Comprehensive Annual Financial Report Year Ended December 31, 2011 Table of Contents

Refere	<u>nce</u>	<u>Page</u>
	FINANCIAL SECTION (Continued)	
	Supplementary Data (Continued)	
	General Capital Fund	
E-1	Statement of Assets, Liabilities and Fund Balance - Statutory Basis	59
E-2	Schedule of Loans Payable	60
E-3	Schedule of Deferred Charges to Future Taxation - Unfunded	61
E-4	Schedule of Improvement Authorizations	62
E-5	Schedule of Serial Bonds Payable	63
E-6	Schedule of Bond Anticipation Notes Payable	64
E-7	Schedule of Bonds and Notes Authorized but not Issued	65
	Water Utility Fund Operating	
F-1	Statement of Assets, Liabilities and Fund Balance - Statutory Basis	66
F-2	Statement of Revenues and Other Credits to Income - Statutory Basis	67
F-3	Statement of Expenditures and Other Charges to Income - Statutory Basis	68
. •	Capital	-
F-4	Statement of Assets, Liabilities and Fund Balance - Statutory Basis	69
F-5	Schedule of Improvement Authorizations	70
F-6	Schedule of Serial Bonds Payable	71
	Sewer Utility Fund	
	Operating Operating	
G-1	Statement of Assets, Liabilities and Fund Balance - Statutory Basis	72
G-2	Statement of Revenues and Other Credits to Income - Statutory Basis	73-73
G-3	Statement of Expenditures and Other Charges to Income - Statutory Basis	75 75
0 0	Capital	
G-4	Statement of Assets, Liabilities and Fund Balance - Statutory Basis	76
G-5	Schedule of Fixed Capital	77
G-6	Schedule of Fixed Capital Authorized and Uncompleted	78
G-7	Schedule of Encumbrances Payable	79
G-8	Schedule of Capital Improvement Fund	80
G-9	Schedule of Reserve for Debt Service	81
G-10	Schedule of Reserve for Amortization	82
G-11	Schedule of Improvement Authorizations	83
G-12	Schedule of Bond Anticipation Notes Payable	84
G-13	Schedule of Bond and Notes Authorized but not Issued	85
•	Special Assessment	
G-14	Statement of Assets, Liabilities and Fund Balance - Statutory Basis	86
	General Fixed Asset Account Group	
H-1	Statement of Assets and Fund Balance - Statutory Basis	87
H-2	Schedule of Reserve for General Fixed Assets	88

BOROUGH OF OAKLAND NJ Comprehensive Annual Financial Report Year Ended December 31, 2011 Table of Contents

Refere	ence ence	Page
	STATISTICAL SECTION	
J-1	Adopted Budgets	90-92
J-2	Fund Balance Summary	93
J-3	Tax Levy and Collection Data	94
J-4	Assessed and County Equalized Valuation Data	95
J-5	Tax Requirement and Rate Data	96
J-6	Ratio of Gross and Net Debt to County Equalized Value and Debt Per Capita	97
J-7	Legal Debt Margin	98
J-8	Direct and Overlapping Debt	99
J-9	Ratio of Annual Debt Service Appropriations to Total Adopted Current Fund Appropriations.	100
J-10	Demographic Statistics	101
J-11	Ten Largest Taxpayers by Assessment	102
J-12	Value of New Construction, Improvements, Alterations and Demolitions	103
	SINGLE AUDIT SECTION	
K-1	Report on Internal Control Over Financial	
	Reporting Based on an Audit of Financial Statements Performed in Accordance	
	With Government Auditing Standards	105-106
K-3	Schedule of Expenditures of Federal Financial Assistance	107
K-4	Schedule of Expenditures of State Financial Assistance	108
K-5	Notes to Schedules of Federal and State Financial Assistance	
K-6	Schedule of Findings and Questioned Costs	111-115
K-7	Summary Schedule of Prior Audit Findings	116
	GENERAL COMMENTS AND RECOMMENDATIONS	
	Cash Cycle	118
	Revenues/Receipts Cycle	119
	Expenditures/Disbursements Cycle	120
	Payroll Cycle	121
	Other Significant Matters	122
	Water Utility	123
	Sewer Utility	124
	Recommendations	125
	Status of Prior Voors' Pagammandations	126

BOROUGH OF OAKLAND

NJ Comprehensive Annual Financial Report

Introductory Section

Name	Title	Term Expires
Linda Schwager	Mayor	12/31/15
Christopher Visconti	Councilman	12/31/12
Pasquale Pignatelli	Councilman	12/31/12
Sandra Coira	Councilwoman	12/31/14
Elizabeth Stagg	Councilwoman	12/31/14
Karen F. Marcalus	Councilwoman	12/31/13
Timothy Jensen	Councilman	12/31/13
Richard Kunze	Administrator	, ., .,
Lisa Duncan	Municipal Clerk	
	Assessment Search Officer	
James Mangin	Chief Financial Officer	
	Treasurer	
Ellen Amorino	Tax Collector	
	Utility Collector	
	Tax Search Officer	
Nancy Lightbody	Water/Sewer Account Clerk	
Marjorie Angermueller	Payroll Supervisor	
Karin Dubowick	Registrar of Vital Statistics	
Brian Chewcaskie, Esq.	Borough Attorney	
Di Maria & Di Maria LLP	Borough Auditor	
Rogut McCarthy, LLC	Bond Counsel	
Matthew J. Giacobbe, Esq.	Labor Attorney	
Boswell McClave Engineering	Borough Engineer	
Crew Engineers	Water & Sewer Engineers	
Joseph Burgis	Planner	
Scott Holzhauer	Tax Assessor	
Edward Kasper	Chief of Police	
John A. Conte Jr., Esq.	Municipal Court Judge	12/31/13
Dawn Baron	Municipal Court Administrator	
Terrie Mallone	Violations Clerk	
Thomas Buonocore, Esq.	Prosecutor	
Robert Fortunato, Esq.	Public Defender	
Daniel Hagberg	Construction Code Official	
	Fire Official	
Joseph Montemarano	Building Sub-Code Official	
Thomas Zaconie	Plumbing Sub-Code Official	
Christopher Walthour	Electrical Sub-Code Official	
Ralph Porrino	Fire Sub-Code Official	
Brown & Brown	Risk Management Consultants	
Vozza Agency	Health Benefits Risk Management Consultants	

1

BOROUGH OF OAKLAND

NJ Comprehensive Annual Financial Report

Financial Section

Di Maria & Di Maria LLP

Accountants & Consultants

245 Union Street Lodi, New Jersey 07644 Voice 973.779.6890 Facsimile 973.779.6891

Independent Auditors' Report

Honorable Mayor and Members of the Borough Council Borough of Oakland, County of Bergen, New Jersey

We have audited the accompanying statements of financial position - regulatory basis of the various funds of the Borough of Oakland, State of New Jersey, as of and for the years ended December 31, 2011 and 2010, and the related statements of operations and changes in fund balance - regulatory basis, and statement of revenue and expenditures - regulatory basis as listed in the table of contents. These financial statements are the responsibility of the Borough's management. Our responsibility is to express an opinion on these financial statements based on our audit.

Except as discussed in the following paragraph, we conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States; and the audit requirements prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

As discussed in Note 1, the Borough of Oakland prepares its financial statements in conformity with accounting principles prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, which differ from accounting principles generally accepted in the United States of America. The effect on the financial statements of the variances between the regulatory accounting practices and accounting principles generally accepted in the United States of America, although not reasonably determinable, are presumed to be material.

Di Maria & Di Maria LLP

Independent Auditors' Report (Continued)

In our opinion, because of the Borough of Oakland's requirement to prepare it's financial statements on the basis of accounting discussed in preceding paragraph, the financial statements referred to above do not present fairly, in conformity with accounting principles generally accepted in the United States of America, the financial position of the various funds of the Borough of Oakland, State of New Jersey, as of December 31, 2011 and 2010, or the results of it's operations and changes in fund balance for the years then ended.

Furthermore, in our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the various funds of the Borough of Oakland, State of New Jersey at December 31, 2011 and 2010, and the results of its operations and the changes in fund balance of the individual funds for the years then ended, and the revenues and expenditures of the various funds for the years ended December 31, 2011 and 2010 in conformity with accounting principles and practices prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey as described in Note 1.

In accordance with *Government Auditing Standards*, we have also issued our report dated June 30, 2012 on our consideration of the Borough of Oakland, State of New Jersey internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with this report in considering the results of our audit.

Di Maria & Di Maria LLP

Independent Auditors' Report (Continued)

Our audit was conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The accompanying schedules of expenditures of federal awards and/or state financial assistance are presented for the purpose of additional analysis as required by the U.S. Office of Management and Budget Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations and State of New Jersey's Office of Management and Budget Circular 04-04, Single Audit Policy for Recipients of Federal Grants, State Grants and State Aid, and are not a required part of the financial statements. In addition, the supplementary financial statement presented for the various funds are presented for purposes of additional analysis as required by the Division of Local Government Services, Department of Community Affairs, State of New Jersey. Such information has been subjected to the auditing procedures applied in the audit of the financial statements and, in our opinion, is fairly stated in all material respects, in relation to the financial statements of each of the respective individual funds and account groups taken as a whole.

DI MARIA & DI MARIA LLP Accountants and Consultants

Frank Di Maria Registered Municipal Accountant RMA No. CR00463

June 30, 2012

A-1

BOROUGH OF OAKLAND
COMBINED STATEMENT OF ASSETS, LIABILITIES, RESERVES AND FUND BALANCE
ALL FUND TYPES AND ACCOUNT GROUPS
December 31, 2011
(With Comparative Totals for 2010)

ASSETS AND OTHER DEBITS		Current Fund	Sta	deral and ate Grant Fund	Trust Fund	General Capital Fund	Water Utility Operating Fund	Water Utility Capital Fund		ewer Utility Operating Fund	Sewer Utility Capital Fund	Sewer Assessment Trust	Fixed Asset Account Group	(Memoran	
Poleme Compensation Assets	ASSETS AND OTHER DEBITS														
Take Receivable	Cash	\$ 4,521,213	\$	77,048 \$	4,153,828	\$ 828,223	\$ 610,547	\$ 619,836	\$	234,498	\$ 96,616	\$ -	\$ -	\$ 11,141,809	\$ 14,040,639
Assessments Receivable Consumer Accounts Receivable Consumer Receivable Consumer Accounts Rec		-		-	586,044	-	-	-		-	-	-	-	,	
Consumer Accounts Receivable		1,216,835		-	-	-	-	-		-	-		-		
Interguvermental Receivable 1,129 2,04,028 1,129 2,04,028 1,129 2,04,028 1,129 2,04,028 1,129 2,04,028 1,129 2,04,028 1,129 2,04,028 1,129 2,04,028 1,129 2,04,028 1,129 2,04,028 1,129 2,04,028 1,14,19,521 2,04,028 1,14,19,521 2,04,028 2,04,028 1,14,19,521 2,04,028		-		-	-	-	-	-		-	-	1,800	-	,	,
Intergovernmental Receivable 1,129 204,028 496,725		-		-		-	249,108	-		53,532	-	-	-	,	
Deferred Charges 169,590		-		-	106		-	-		-	-	-	-		
Fixed Capital Authorized & Uncompleted	•	, -		204,028	-	,	-	-		-	-	-	-	,	, -
Fixed Capital Authorized & Uncompleted - - - - - - - - -		169,590		-	-	14,119,521	-	-		-	-	-	-		, ,
Total Assets and Other Debits \$5,908,767 \$281,076 \$4,739,978 \$15,444,469 \$859,655 \$13,988,180 \$288,030 \$1,149,716 \$1,800 \$24,937,791 \$67,599,462 \$71,813,821	•	-		-	-	-	-			-	,	-	-		
Total Assets and Other Debits	·	-		-	-	-	-	2,778,587		-	979,000	-	-		, ,
Accounts Payable \$ 32,132 \$ - \$ - \$ - \$ - \$ - \$ 2,786 \$ - \$ - \$ - \$ 34,918 \$ - \$ \$	Fixed Assets	-		-	-	-	•	-		-	-	-	24,937,791	24,937,791	24,937,791
Accounts Payable \$ 32,132 \$ - \$ - \$ - \$ - \$ - \$ - \$ 2,786 \$ - \$ - \$ - \$ 34,918 \$ - 1 therfunds Payable 106 106 165,239 Reserve for Encumbrances 535,975 30,854 - 446,921 31,223 75,605 20,417 111,196 1,252,191 1,104,397 Appropriation Reserves 792,114 46,921 31,223 75,605 20,417 111,196 1,252,191 1,104,397 Appropriation Reserves 809,034 250,222 4,739,978 562,048 79,516 10,113,861 20,579 119,100 - 1,252,191 1,104,397 119,100 - 1,16694,338 18,789,025 Improvement Authorizations 14,201 1,252,191 1,104,397	Total Assets and Other Debits	\$ 5,908,767	\$	281,076 \$	4,739,978	\$ 15,444,469	\$ 859,655	\$ 13,988,180	\$	288,030	\$ 1,149,716	\$ 1,800	\$ 24,937,791	\$ 67,599,462	\$ 71,813,821
Interfunds Payable 106						_									
Reserve for Éncumbrances 535,975 30,854 - 446,921 31,223 75,605 20,417 111,196 - 1,252,191 1,104,397 Appropriation Reserves 792,114 - 6 - 86,929 - 34,669 - 6 - 1,252,191 1,104,397 Other Liabilities and Reserves 809,034 250,222 4,739,978 562,048 79,516 10,113,861 20,579 119,100 - 16,694,338 18,789,025 Improvement Authorizations - 6 - 7 3,685,278 - 2,122,783 - 637,420 - 6444,421 5,175,672 Intergovernmental Payable 14,201 - 7 - 7 - 7 - 7 - 7 - 7 - 7 - 7 - 7 -		\$,	\$	- \$	-		\$ -	\$ -	\$		\$ -	•	•		
Appropriation Reserves 792,114 86,929 - 34,669 913,712 - Other Liabilities and Reserves 809,034 250,222 4,739,978 562,048 79,516 10,113,861 20,579 119,100 - 16,694,338 18,789,025 Improvement Authorizations 3,685,278 - 2,122,783 - 637,420 6,445,481 5,175,675					-								-		
Other Liabilities and Reserves 809,034 250,222 4,739,978 562,048 79,516 10,113,861 20,579 119,100 16,694,338 18,789,025 Improvement Authorizations 3,685,278 - 2,122,783 - 637,420 6,445,481 5,175,672 Intergovernmental Payable 14,201 3,485,000		,			-		- , -	75,605			111,196	-			1,104,397
Improvement Authorizations 3,685,278 - 2,122,783 - 637,420 6,445,481 5,175,672 Intergovernmental Payable 14,201		,			4 700 070			-			-	-	-	,	-
Intergovernmental Payable 14,201 - - - - - - - - - 1,524,000 - - - 1,524,000 - - - 5,009,000 6,204,000 6,204,000 - - - 5,009,000 6,204,000 - - - 5,009,000 6,204,000 - - - 5,009,000 6,204,000 - - - 7,135,177 10,224,620 - - - - 7,135,177 10,224,620 - - - - 7,135,177 10,224,620 -		809,034		•		,	79,516					-	-		, ,
Serial Bonds Payable - - 3,485,000 - 1,524,000 - - - 5,009,000 6,204,000 Bond Anticipation Notes Payable - - 6,853,177 - - 282,000 - - 7,135,177 10,224,620 Loan Payable - - - - - - - - 10,539 Reserve for Receivables & Other Assets 1,216,835 - - - 249,108 - 53,532 - 1,800 - 1,524,937,791 24,937,791 Fund Balance 2,508,370 - 412,045 412,879 151,931 156,047 - - 24,937,791 24,937,791 Total Liabilities, Reserves and	•	44.004		-		3,685,278	-	2,122,783	•			-	-	, ,	
Bond Anticipation Notes Payable 6,853,177 282,000 7,135,177 10,224,620 Loan Payable 6,853,177 282,000 7,135,177 10,224,620 Loan Payable	,	14,201		-		2 495 000	-	1 524 000		-	-	-	-	, -	-,
Loan Payable 10,539 Reserve for Receivables & Other Assets 1,216,835 249,108 - 53,532 - 1,800 - 1,521,275 1,659,521 Reserve for Investment in Fixed Assets 24,937,791 24,937,791 Fund Balance 2,508,370 - 412,045 412,879 151,931 156,047 3,641,272 3,533,430 Total Liabilities, Reserves and		-		-			-	1,524,000		-	202.000	-	-	, ,	, ,
Reserve for Receivables & Other Assets 1,216,835 249,108 - 53,532 - 1,800 - 1,521,275 1,659,521 Reserve for Investment in Fixed Assets 249,108 - 53,532 - 1,800 - 1,521,275 1,659,521 Reserve for Investment in Fixed Assets 249,37,791 24,937,791 24,937,791 Fund Balance 2,508,370 - 412,045 412,879 151,931 156,047 249,108 - 249,108 - 1,659,521 - 249,108 - 249,1	,	-		-			-	-				-	-		, ,
Reserve for Investment in Fixed Assets 24,937,791 24,937,791 24,937,791 Fund Balance 2,508,370 - 412,045 412,879 151,931 156,047 3,641,272 3,533,430		1 216 835		-	-		240 108	_				1 800	-		
Fund Balance 2,508,370 412,045 412,879 151,931 156,047 3,641,272 3,533,430 Total Liabilities, Reserves and		1,210,033		_	_		249,100			33,332		1,000	24 937 791	, ,	, ,
		2,508,370		-	-		412,879	151,931		156,047	-	-	24,557,751		
	Total Liabilities Reserves and														
		\$ 5 908 767	\$	281 076 \$	4 739 978	\$ 15 444 469	\$ 859 655	\$ 13 988 180	\$	288 030	\$ 1 149 716	\$ 1,800	\$ 24 937 791	\$ 67 599 462	\$ 71 813 821

BOROUGH OF OAKLAND COMBINED STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND BALANCE - STATUTORY BASIS

Year Ended December 31, 2011

		Current		Water Utility		Sewer Utility		
		Fund		Fund		Fund		Total
DEVENUES AND STUED OPERITO TO INCOM	_							
REVENUES AND OTHER CREDITS TO INCOME	Ξ							
Revenues: Fund Balance Anticipated	\$	486,000	\$	50,000	\$	25,000	¢	561,000
Utility Rents	Ψ	480,000	Ψ	1,838,388	Ψ	398,255	Ψ	2,236,643
Miscellaneous		3,136,471		11,631		000,200		3,148,102
Deficit (General Budget)		-				_		-
Fund Balance - Water Capital		_		-		_		-
Receipts from Delinquent Taxes		33,579		-		_		33,579
Amount to be Raised by Taxation - Municipal		13,368,227		-		_		13,368,227
Amount to be Raised by Taxation - Library		855,637		-		_		855,637
Total Revenues		17,879,914		1,900,019		423,255		20,203,188
Other Credits to Income		40,888,360		66,402		39,626		40,994,388
Total Revenues and Other Credits to Income	\$	58,768,274	\$	1,966,421	\$	462,881	\$	61,197,576
EXPENDITURES AND OTHER CHARGES TO IN Expenditures: Within "CAPS": Operations:			•				•	
Salaries and Wages	\$	6,359,385	\$	-	\$	-	\$	6,359,385
Other Expenses		6,359,116		-		-		6,359,116
Deferred Charges		-		-		-		-
Statutory Expenditures Excluded From "CAPS":		1,548,700		-		-		1,548,700
Operations:								
•		495,420		524,900		94,500		1,114,820
Salaries and Wages Other Expenses		746,437		738,290		228,059		1,712,786
Capital Improvements		208,000		75,468		19,279		302,747
Debt Service		1,205,476		481,950		5,601		1,693,027
Deferred Charges		647,600		99,392		22,061		769,053
Judgments		-		-		-		-
Deficit in Operations in Prior Years		_		_		_		_
Surplus (General Budget)		_		-		_		_
Reserve for Uncollected Taxes		247,300		-		_		247,300
Total Expenditures		17,817,434		1,920,000		369,500		20,106,934
Other Charges to Income		40,305,758		-		-		40,305,758
Total Expenditures and Charges to Income	\$	58,123,192	\$	1,920,000	\$	369,500	\$	60,412,692
Statutory Excess to Fund Balance		645,082		46,421		93,381		784,884
Deferred Charges to Budget of Succeeding Year		120,000		-		-		120,000
Fund Balance, January 1		2,229,288		416,458		87,666		2,733,412
		2,994,370		462,879	_	181,047		3,638,296
Decreased by:								
Utilization as Anticipated Revenue		486,000		50,000		25,000		561,000
Fund Balance, December 31	\$	2,508,370	\$	412,879	\$	156,047	\$	3,077,296

BOROUGH OF OAKLAND STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND BALANCE STATUTORY BASIS - BUDGET AND ACTUAL -- CURRENT FUND Year Ended December 31, 2011

	Budget as Modified Actual					Variance			
REVENUES AND OTHER CREDITS TO INCOME	-								
Revenues:									
Fund Balance Anticipated	\$	486,000	\$	486,000	\$	-			
Miscellaneous Revenues		3,205,269		3,136,471		(68,798)			
Receipts from Delinquent Taxes		122,300		33,579		(88,721)			
Amount to be Raised by Taxation - Municipal		13,028,228		13,368,227		339,999			
Amount to be Raised by Taxation - Library		855,637		855,637					
Total Revenues		17,697,434		17,879,914		182,480			
Other Credits to Income		40,283,319		40,888,360		605,041			
Total Revenues and Other Credits to Income	\$	57,980,753	\$	58,768,274	\$	787,521			
Expenditures: Within "CAPS": Operations: Salaries and Wages Other Expenses Deferred Charges Statutory Expenditures Excluded From "CAPS": Operations: Salaries and Wages Other Expenses	\$	6,359,385 6,359,116 - 1,548,700 495,420 746,437	\$	6,359,385 6,359,116 - 1,548,700 495,420 746,437	\$	- - -			
Capital Improvements		208,000		208,000		-			
Municipal Debt Service		1,205,476		1,205,476		-			
Deferred Charges		647,600		647,600		-			
Reserve for Uncollected Taxes		247,300		247,300		-			
Total Expenditures		17,817,434		17,817,434		-			
Other Charges to Income		40,283,319		40,305,758		22,439			
Total Expenditures and Charges to Income	\$	58,100,753	\$	58,123,192	\$	22,439			
Statutory Excess to Fund Balance				645,082	-				
Deferred Charges to Budget of Succeeding Year				120,000					
Fund Balance, January 1			\$	2,229,288 2,994,370	=				
Decreased by:			Ψ	_,00 .,0.0					
Utilization as Anticipated Revenue				486,000					
Fund Balance, December 31			\$	2,508,370	-				
•					=				

BOROUGH OF OAKLAND STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND BALANCE STATUTORY BASIS - BUDGET AND ACTUAL -- WATER UTILITY OPERATING FUND Year Ended December 31, 2011

	as	Budget Modified		Actual	Variance		
REVENUES AND OTHER CREDITS TO INCOME							
Revenues:							
Fund Balance Anticipated	\$	50,000	\$	50,000	\$	-	
Rents		1,866,000		1,838,388		(27,612)	
Miscellaneous		4,000		11,631		7,631	
Deficit (General Budget)		-		-		-	
Total Revenues		1,920,000		1,900,019		(19,981)	
Other Credits to Income		-		66,402		66,402	
Total Revenues and Other Credits to Income	\$	1,920,000	\$	1,966,421	\$	46,421	
EXPENDITURES AND OTHER CHARGES TO INCE Expenditures: Operations: Salaries and Wages Other Expenses Capital Improvements Debt Service Deferred Charges Statutory Expenditures Judgments Deficit in Operations in Prior Years Surplus (General Budget) Total Expenditures	\$ 	524,900 738,290 75,468 481,950 - 99,392 - - 1,920,000	\$	524,900 738,290 75,468 481,950 - 99,392 - - - 1,920,000	\$	- - - - - - -	
Other Charges to Income		4 000 000	Φ.	4 000 000	Φ.		
Total Expenditures and Charges to Income	\$	1,920,000	\$	1,920,000	\$	<u> </u>	
Statutory Excess to Fund Balance				46,421	-		
Deferred Charges to Budget of Succeeding Year				-			
Fund Balance, January 1				416,458			
				462,879	-		
Decreased by:				,			
Utilization as Anticipated Revenue				50,000			
Fund Balance, December 31			\$	412,879	-		
,					=		

BOROUGH OF OAKLAND STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND BALANCE STATUTORY BASIS - BUDGET AND ACTUAL -- SEWER UTILITY OPERATING FUND Year Ended December 31, 2011

		Budget Modified	Variance			
REVENUES AND OTHER CREDITS TO INCOME	-					
Revenues: Fund Balance Anticipated	\$	25,000	\$	25,000	\$	_
Rents	Ψ	344,500	Ψ	398,255	Ψ	53,755
Miscellaneous		544,500		000,200		-
Deficit (General Budget)		_		-		
Total Revenues	-	369,500		423,255		53,755
Other Credits to Income		-		39,626		39,626
Total Revenues and Other Credits to Income	\$	369,500	\$	462,881	\$	93,381
EXPENDITURES AND OTHER CHARGES TO INC Expenditures: Operations:	<u>COME</u>					
Salaries and Wages	\$	94,500	\$	94,500	\$	_
Other Expenses		228,059	·	228,059	·	-
Capital Improvements		19,279		19,279		-
Debt Service		5,601		5,601		-
Deferred Charges		-		-		-
Statutory Expenditures		22,061		22,061		-
Judgments		-		-		-
Deficit in Operations in Prior Years		-		-		-
Surplus (General Budget)		-		-		-
Total Expenditures		369,500		369,500		-
Other Charges to Income		-		-		
Total Expenditures and Charges to Income	\$	369,500	\$	369,500	\$	
Statutory Excess to Fund Balance				93,381	=	
Deferred Charges to Budget of Succeeding Year				-		
Fund Balance, January 1				87,666		
			\$	181,047	-	
Decreased by:			•	- ,		
Utilization as Anticipated Revenue				25,000		
Fund Balance, December 31			\$	156,047	_	
					_	

Note 1 - Reporting Entity, Organization and Function

A. Introduction

The Borough of Oakland (the "Borough") is a municipal corporation of the State of New Jersey located in the county of Bergen and is located approximately 20 miles west of the City of New York. The Borough's population according to the 2010 census is 12,754.

The Borough operates under a "Mayor-Council" form of government. The Mayor is the chief executive officer. The Borough operates on a calendar fiscal year, January 1 to December 31.

The municipal budget includes the following generally stated municipal services:

General Government Functions
Land Use Administration Functions
Public Safety Functions
Health and Human Service Functions
Park and Recreation Functions
Educational Functions
Code Enforcement Functions
Municipal Court Functions
Capital Improvements
Debt Service

B. Component Units

The financial statements of the component units of the municipality are not presented in accordance with Governmental Accounting Standards Board Statement No. 14. If the provisions of GASBS No. 14 had been complied with, the financial statements of the following component units would have been either blended or discretely presented with the financial statements of the municipality:

Volunteer Fire Department Volunteer Ambulance Corp. Free Public Library

Note 2 - Summary of Significant Accounting Policies

Financial Statement Reporting

The financial statements contain all applicable funds and account groups in accordance with the "Requirements of Audit" and the "N.J. Comprehensive Annual Financial Report" as promulgated by the State of New Jersey, Department of Community Affairs, Division of Local Government Services. Such principles and practices are designed primarily for determining compliance with legal provisions and budgetary restrictions and as a means of reporting on the stewardship of public officials with respect to public funds. Under this method of accounting, the municipality accounts for its financial transactions through the following separate funds which differs from the funds required by generally accepted accounting principles (GAAP).

Basis of Accounting

A modified accrual basis of accounting is followed with minor exceptions. Accounting principles prescribed for New Jersey municipalities by the Department of Community Affairs, Division of Local Government Services differ in certain respects from generally accepted accounting principles applicable to local government units.

Use of Estimates

The preparation of the financial statements requires management to make certain estimates and assumptions that affect assets, liabilities, revenues and expenditures during and as of the end of the reporting period. Accordingly, actual results may differ from those estimates.

Reclassifications and Restatements

Certain reclassifications and restatements have been made to 2007 and prior amounts.

Note 2 - Summary of Significant Accounting Policies (Continued)

A. Funds and Account Groups

The accounts are organized into the following funds and account groups:

<u>Current</u> <u>Fund</u> - The Current Fund accounts for resources and expenditures for governmental operations of a general nature.

<u>Federal and State Grant Fund</u> - The Federal and State Grant Fund accounts for the budgeted and unbudgeted revenue/receipt, expenditure/disbursement of federal and state grants which qualify for accounting treatment more closely related to GAAP.

<u>Trust</u> <u>Fund</u> - The various Trust Funds account for receipts, custodianship and disbursement of funds in accordance with the purpose for which each reserve was created.

<u>General Capital Fund</u> - The General Capital fund accounts for receipt and disbursement of funds for the acquisition of general capital facilities, other than those acquired in the Current Fund. It is also the only fund, other than the Current Fund, that possesses the statutory authority to issue debt.

<u>General Fixed Asset Account Group</u> - The General Fixed Asset Account Group accounts for Township owned real and personal property in accordance with Technical Accounting Directive #85-2.

<u>Water & Sewer Utility Funds</u> - The Water and Sewer Utility Funds are used to account for the revenues and expenditures for the operation of the water and sewer utilities and the related assets and liabilities. Acquisition or improvement of capital facilities and assets are accounted for in the capital section of the funds.

B. Budgets and Budgetary Accounting

The municipality must adopt an annual budget in accordance with N.J.S.A. 40A:4 et al. N.J.S.A. 40A:4-5 requires the governing body to introduce and approve the annual municipal budget no later than February 10 of each year. At introduction, the governing body shall fix the time and place for a public hearing on the budget and must advertise the time and place at least ten (10) days prior to the hearing in a newspaper published and circulated in the municipality. The public hearing must not be held less than twenty-eight (28) days after the date the budget was introduced. After the hearing has been held, the governing body may, by majority vote, adopt the budget or may amend the budget in accordance with N.J.S.A. 40A:4-9. An extension of the statutory dates for introduction, approval and adoption of the municipal budget may be granted by the Director of the Division of Local Government Services, with the permission of Local Finance Board. Budgets are adopted on the same basis of accounting utilized for the preparation of the municipalitie's financial statements.

C. Cash and Investments

New Jersey municipal units are required by <u>N.J.S.A.</u> 40A:5-14 to deposit public funds in a bank or trust company having its place of business in the State of New Jersey and organized under the laws of the United States or of the State of New Jersey or New Jersey Cash Management Fund. <u>N.J.S.A.</u> 40A:5-15.1 provides a list of securities which may be purchased by New Jersey municipal units.

The cash management plan adopted by the municipality requires that funds be deposited in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey.

N.J.S.A. 17:9-42 requires government units to deposit public funds only in public depositories located in New Jersey, where the funds are secured in accordance with the Act. Public funds are defined as the funds of any government unit. Public depositories include banks (both state and national banks), savings and loan institutions and savings banks, the deposits of which are federally insured. All public depositories pledge collateral, having a market value of five percent of the average daily balance of collected public funds, to secure the deposits of governmental units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories in the collateral pool, is available to pay the full amount of their deposits to the governmental units. All certificates of deposit are recorded as cash regardless of date of maturity.

D. Interfunds

Interfund receivables and payables that arise from transactions between funds are recorded by all funds affected by such transactions in the period in which the transaction is executed. Interfund receivables in the Current Fund are recorded with offsetting reserves which are created by charges to operations. Income is recognized in the year the receivables are liquidated. Interfund receivables in the other funds are not offset by reserves. GAAP does not require the establishment of an offsetting reserve.

E. Inventories of Supplies

The costs of inventories of supplies for all funds are recorded as expenditures at the time individual items are purchased. The costs of inventories are not included on the various balance sheets.

F. General Fixed Assets

Property and equipment purchased by the Current and the General Capital Funds are recorded as expenditures at the time of purchase and are not capitalized. Accounting for Governmental Fixed Assets, as promulgated by Technical Accounting Directive No. 2 as issued by the Division of Local Government Services, differs in certain respects from generally accepted accounting principles. The following is a brief description of the provisions of the Directive. Fixed assets used in governmental operations (general fixed assets) are accounted for in the General Fixed Assets Account Group. Public domain ("infrastructure") general fixed assets consisting of certain improvements other than buildings, such as roads, bridges, curbs and gutters, streets and sidewalks and drainage systems are not capitalized. No depreciation on general fixed assets is recorded in the financial statements. Expenditures for construction in progress are recorded in the Capital Funds until such time as the construction is completed and put into operation. Fixed assets acquired through grants-in-aid or contributed capital have not been accounted for separately.

G. Foreclosed Property

Foreclosed property is recorded in the Current Fund at the assessed value when such property was acquired and is fully reserved. Ordinarily it is the intention of the municipality to resell foreclosed property in order to recover all or a portion of the delinquent taxes or assessments and to return the property to a taxpaying basis. For this reason the value of foreclosed property has not been included in the General Fixed Asset Account Group. If such property is converted to a municipal use, it will be capitalized in the General Fixed Asset Account Group. GAAP requires property to be recorded in the General Fixed Asset Account Group at the market value at the time of acquisition.

H. Deferred Charges

The recognition of certain expenditures is deferred to future periods. These expenditures, or deferred charges, are generally overexpenditures of legally adopted budget appropriations or emergency appropriations made in accordance with N.J.S.A. 40A:4-46 et al. Deferred charges are subsequently raised as items of appropriation in budgets of succeeding years.

I. Appropriation Reserves

Appropriation reserves covering unexpended appropriation balances are automatically created at year end and recorded as liabilities, except for amounts which may be canceled by the governing body. Appropriation reserves are available, until lapsed at the close of the succeeding year, to meet specific claims, commitments or contracts incurred during the preceding fiscal year. Lapsed appropriation reserves are recorded as income. Appropriation Reserves are not established under GAAP.

J. Liens Sold for Other Governmental Units

Liens sold on behalf of other governmental units are not recorded on the records of the tax collector until such liens are collected. Upon their collection, such liens are recorded as a liability due to the governmental unit net of the costs of the initial sale. The related costs of sale are recognized as revenue when received.

K. Fund Balance

Fund Balances included in the current fund represent amounts available for anticipation as revenue in future years budgets, with certain restrictions.

L. Revenues

Revenues are recorded when received in cash except for certain amounts which are due from other governmental units. Revenue from Federal and State grants are realized as and when anticipated as such in the Township's budget. Other amounts that are due the Township which are susceptible to accrual are also recorded as receivables with offsetting reserves and recorded as revenue when received. GAAP generally requires that grant revenues be recognized when the actual expenditures financed by the grant are made.

M. Property Tax Revenues

Property tax revenues are collected in quarterly installments due February 1, May 1, August 1, and November 1. Property taxes unpaid on April 1 of the year following their final due date are subject to tax sale in accordance with the statutes. The amount of taxes levied includes not only the amount required in support of the Township's annual budget, but also the amounts required in support of the budgets of the entities that follow. Receivables for property taxes are recorded with offsetting reserves on the balance sheet of the Township's Current Fund; accordingly, such amounts are not recorded as revenue until collected. GAAP requires such revenue to be recognized when available and measurable reduced by an allowance for doubtful accounts.

N. School Taxes

The municipality is responsible for levying, collecting and remitting school taxes for the Local School District. Operations are charged for the full amount required to be raised from taxation to operate the local school district for the period from July 1 to June 30. GAAP would require the recording of a deferred revenue.

O. County Taxes

The municipality is responsible for levying, collecting and remitting county taxes for the County. Operations are charged for the amount due the County for the year, based upon the ratables required to be certified to the County Board of Taxation by January 10 of the current year. In addition, operations are charged for the County share of Added and Omitted Taxes certified to the County Board of Taxation by October 10 of the current year and due to be paid to the County by February 15 of the following year.

P. Reserve for Uncollected Taxes

The inclusion of the "Reserve for Uncollected Taxes" appropriation in the municipalitie's annual budget protects from taxes not paid currently. The reserve, the minimum amount of which is determined on the percentage of collections experienced in the immediate preceding year, is required to provide assurance that cash collected in the current year will provide sufficient cash flow to meet expected obligations. A Reserve for Uncollected Taxes is not established under GAAP.

Q. Expenditures

Expenditures are recorded on the "budgetary" basis of accounting. Generally, expenditures are recorded when an amount is encumbered for goods or services through the issuance of a purchase order in conjunction with the encumbrance accounting system. Outstanding encumbrances at December 31, are recorded as a cash liability. Appropriations for principal payments on outstanding general capital bonds and notes are provided on the cash basis; interest on general capital indebtedness is on the cash basis. GAAP requires expenditures to be recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on long term debt which is recognized when due.

R. Compensated Absences and Postemployment Benefits

Compensated absences for vacation, sick leave and other compensated absences are recorded and provided for in the annual budget in the year in which they are paid, on a pay-as-you-go basis. Likewise, no accrual is made for postemployment benefits, if any, which are also funded on a pay-as-you-go basis. GAAP requires that the amount that would normally be liquidated with expendable financial resources be recorded as an expenditure in the operating funds and the remaining obligations be recorded as long term obligations.

S. Total Columns on Combined Statements

Total columns are captioned "memorandum only" to indicate that they are presented only to facilitate financial analysis. Data in these columns do not present financial position, results of operations, or changes in financial position in conformity with generally accepted accounting principles. Neither is such data comparable to a consolidation. Interfund eliminations have not been made in the aggregation of this data.

T. Use of Estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Accordingly, actual results could differ from those estimates.

U. New Reporting Standard(s)

In June 1999, the Governmental Accounting Standards Board (GASB) issued Statement 34 "Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments." This Statement establishes new financial reporting requirements for state and local governmental units throughout the United States. Implementation will require new information and restructuring of information presented in past years, affecting comparability of annual reports. The Township will follow direction from the Division of Local Government Services concerning implementation dates, as they may not coincide with national requirements. The Township has not yet determined the impact of adoption of this standard on the financial statements.

In July 2004, the Governmental Accounting Standards Board (GASB) adopted statement number 45, "Accounting and Financial Reporting by Employers for Post Employment Benefits Other than Pensions". This statement will become effective for governmental entities on a phased in basis based on the entities total annual revenues. This phase in began with fiscal years beginning after December 15, 2006 and continued thru December 15, 2008 depending on annual revenues. The Borough's effective date is the year beginning January 1, 2009. This statement will require Governmental entities to report the future cost of other post employment benefits (OPEB) on a present value basis instead of the present "pay as you go" method. The Township has not yet determined the impact of adoption of this standard on the financial statements.

Note 3 - Cash and Cash Equivalents

Change funds, petty cash, cash in banks, certificates of deposit and funds on deposit with the New Jersey Cash Management Fund are considered cash and cash equivalents.

A. Deposits

New Jersey Statutes permit the deposit of public funds in institutions located in New Jersey which are insured by the Federal Deposit Insurance Corporation (FDIC), or by any other agencies of the United States that insures deposits, or the New Jersey Cash Management Fund.

All bank deposits as of the balance sheet date are entirely insured or collateralized by a collateral pool maintained by public depositories as required by the Governmental Unit Deposit Protection Act. In general, bank deposits are classified as to credit risk by the three categories described below:

Category 1 - Insured or collateralized with securities held by the municipality or by its agent in the municipalitie's name

Category 2 - Collateralized with securities held by the pledging public depository's trust department or agent in the municipalitie's name.

Category 3 - Uncollateralized, including any deposits that is collateralized with securities held by the pledging public depository, or by its trust department or agent but not in the municipalitie's name.

At December 31, the municipality's deposits categorized by level of risk are summarized as follows:

	Bank			Carrying					
Year	Balance	 1		2		3	Amount		
 2011	\$ 11,478,660	\$ 11,478,660	\$	-	\$	-	\$	11,141,809	
2010	\$ 14,573,651	\$ 14,573,651	\$	-	\$	-	\$	14,040,639	
2009	\$ 10,700,073	\$ 10,700,073	\$	-	\$	-	\$	10,411,800	
2008	\$ 10,092,778	\$ 10,092,778	\$	-	\$	-	\$	9,397,089	
2007	\$ 8,230,891	\$ 8,230,891	\$	-	\$	-	\$	8,175,036	
2006	\$ 16,099,054	\$ 16,099,054	\$	-	\$	-	\$	15,650,429	
2005	\$ 5,329,594	\$ 5,329,594	\$	-	\$	-	\$	5,071,963	
2004	\$ 6,887,696	\$ 5,220,136	\$	-	\$	1,667,560	\$	6,103,500	

B. New Jersey Cash Management Fund

The State of New Jersey Cash Management Fund is managed by the State of New Jersey, Division of Investment under the Department of Treasury. It consists of U.S. Treasury obligations, government agency obligations, certificates of deposit and commercial paper.

Note 4 - Investments

New Jersey Statutes permit the municipality to purchase the following types of securities for investment:

- a. Bonds or other obligations of the United States or obligations guaranteed by the United States of America.
- b. Government Money Market Mutual Funds.
- c. Any obligation that a federal agency or federal instrumentality has issued, which security has a maturity date not greater than 397 days from the date of purchase, provided that such obligation bears a fixed rate of interest.
- d. Bonds or other obligations of municipalities or bonds or other obligations of school districts.
- e. Bonds or other obligations, having a maturity date of not more than 397 days from the date of purchase that are approved by the New Jersey Department of Treasury, Division of Investments.
- f. Local government investment pools.
- g. Agreement for the repurchase of fully collateralized securities, if transacted in accordance with N.J.S.A. 40A:5-15.1(8a-8e).

No investments were held as of December 31, 2011.

Note 5 - Fixed Assets

The following is a summary of general fixed asset additions, deletions and adjustments:

<u>2011</u>

<u> 2011</u>	 Beginning Balance	_	Additions	_	_	Deletions		Adjustments	_	 Ending Balance
Land	\$ 9,854,476	\$		-	\$		-	\$	-	\$ 9,854,476
Buildings and Improvements	5,246,212			-			-		-	5,246,212
Equipment	7,274,056			-			-		-	7,274,056
Construction in Progress	2,563,047			-			-		-	2,563,047
	\$ 24,937,791	\$		-	\$		-	\$	-	\$ 24,937,791
2010	 Beginning Balance		Additions			Deletions		Adjustments		 Ending Balance
Land	\$ 9,854,476	\$		-	\$		-	\$	-	\$ 9,854,476
Buildings and Improvements	5,246,212			-			-		-	5,246,212
Equipment	7,274,056			-			-		-	7,274,056
Construction in Progress	2,563,047			-			-		-	2,563,047
	\$ 24,937,791	\$		-	\$		-	\$	-	\$ 24,937,791

Note 6 - Municipal Debt

A. Types of Municipal Debt

Capital Debt

The "Local Bond Law" of New Jersey Statutes governs the issuance of bonds and notes to finance capital expenditures, and are permitted only from the General Capital Fund. Bonds and Notes are backed by the full faith and credit of the municipality. Capital projects under financed under the Local Bond Law must have a minimum useful life of five years.

<u>Bond Anticipated Notes</u> - Bond Anticipation Note ("BANs") are issued to temporarily finance projects prior to the issuance of permanent bonds. Generally, the term of BANs can not exceed one year, but may be renewed from time to time for periods not exceeding one year, and ultimately paid or permanently financed no later than the first day of the fifth month following the close of the tenth fiscal year following the original issue date of the BAN. New Jersey Statutes require that on or before the third anniversary date of the original BAN issue date, an amount at least equal to the first legally payable installment must be paid towards the BAN upon each renewal until permanently funded or retired.

<u>Bonds</u> - Bonds issued are retired in serial installments within statutory periods of usefulness. New Jersey Statutes limit installment increments unless approval for a non-conforming maturity schedule is approved by the Local Finance Board.

B. Comparative Summary of Debt and Remaining Borrowing Power

The following comparative information summarizes the statutory debt calculations of the municipality as reported on the municipality's Annual Debt Statement.

		2011	_	2010
Issued:				
School Bonds and Notes	\$	8,123,802	\$	8,594,070
General Bonds and Notes		12,144,177		16,439,160
	\$	20,267,979	\$	25,033,230
Authorized but not Issued:				
General Bonds and Notes	\$	7,262,675	\$	6,920,953
Gross Debt	æ	27 520 654	\$	24 054 192
GIOSS Debt	\$	27,530,654	Ф	31,954,183
Deductions	\$	13,633,460	\$	15,231,393
Net Debt	æ	12 907 104	\$	16 722 700
Net Dept	\$	13,897,194	Φ	16,722,790
Equalized Valuation Basis	\$	2,556,640,626	\$	2,659,372,180
Statutory Net Debt Percentage		0.54%		0.63%
3-1/2% of Equalized Valuation Basis	\$	89,482,422	\$	93,078,026
Remaining Borrowing Power	\$	75,585,228	\$	76,355,236

C. Long-Term Bonded Debt Service Requirements to Maturity

The annual debt service requirement for long-term obligations requirements to maturity, including principal and interest as of December 31, 2011 are as follows:

Loans and General Bonds

Loans and General Bonds									
		10/0	1/02	2		12/01/06 - A			
	General Improvement Bonds					General Improvement Bonds			
Calendar Year		Principal	Interest			Principal		Interest	
2012	\$	580,000	\$	57,882	\$	65,000	\$	21,523	
2013		590,000		38,742		70,000		19,063	
2014		584,000		19,272		70,000		16,048	
2015		-		-		75,000		13,579	
2016		-		-		75,000		9,774	
2017		-		-		80,000		17,840	
2018		-		-		85,000		14,640	
2019		-		-		90,000		11,240	
2020		-		-		95,000		7,640	
2021		-		-		96,000		3,840	
	\$	1,754,000	\$	115,896	\$	801,000	\$	135,187	

12/01/06 - C

	General Impro	ven	nent Bonds	Total				
Calendar Year	Principal		Interest		Principal	Interest		
2012	\$ 160,000	\$	50,738	\$	805,000	\$	130,143	
2013	170,000		42,137		830,000		99,942	
2014	185,000		33,000		839,000		68,320	
2015	200,000		22,825		275,000		36,404	
2016	215,000		11,825		290,000		21,599	
2017	-		-		80,000		17,840	
2018	-		-		85,000		14,640	
2019	-		-		90,000		11,240	
2020	-		-		95,000		7,640	
2021	-		-		96,000		3,840	
	\$ 930,000	\$	160,525	\$	3,485,000	\$	411,608	

C. Long-Term Bonded Debt Service Requirements to Maturity (Continued)

Water Utility Bonds

	12/	01/98		12/01/02					
	General Impr	ovement Bonds		General Improvement Bonds					
Calendar Year	Principal	Interest		Principal	Interest				
2012	\$ -	\$	- \$	325,000	\$ 32,736				
2013	-		-	330,000	22,012				
2014	-		-	337,000	11,122				
2015	-		-	-	-				
2016	-		-	-	-				
	\$ -	\$	- \$	992,000	\$ 65,870				

12/01/06

	G	Seneral Impro	vem	nent Bonds	Total				
Calendar Year	Principal		Interest			Principal	Interest		
2012	\$	95,000	\$	30,972	\$	420,000	\$	63,708	
2013		100,000		27,432		430,000		49,444	
2014		105,000		24,072		442,000		35,194	
2015		110,000		19,541		110,000		19,541	
2016		122,000		15,947		122,000		15,947	
	\$	532,000	\$	117,964	\$	1,524,000	\$	183,834	

D. Summary of Changes in Municipal Debt

During the fiscal year ended December 31, 2011 the following changes occurred in liabilities reported as general long-term debt:

Loans and General Bonds

	 Beginning Balance	Issued			Retired	 Ending Balance	
Short-Term Debt: Tax Anticipation Notes Emergency Notes	\$ -	\$	-	\$	-	\$ -	
,	\$ -	\$	-	\$	-	\$ -	
Long-Term Debt:							
Serial Bonds	\$ 4,275,000	\$	-	\$	(790,000)	\$ 3,485,000	
Loan Payable	10,539		-		(10,539)	-	
Bond Anticipation Notes Authorized but not	9,942,620		-		(3,089,443)	6,853,177	
Issued	2,494,630		1,494,350		(207,636)	3,781,344	
	\$ 16,722,789	\$	1,494,350	\$	(4,097,618)	\$ 14,119,521	
	\$ 16,722,789	\$	1,494,350	\$	(4,097,618)	\$ 14,119,521	

	Ending Balance		 Amounts Due within One Year	_	Long-term Portion
Short-Term Debt: Tax Anticipation Notes Emergency Notes	\$	- -		\$	- -
e.gee,e.e	\$	-	\$ -	\$	-
Long-Term Debt:					
Serial Bonds	\$	3,485,000	\$ 420,000	\$	3,065,000
Loan Payable		-	-		-
Bond Anticipation Notes Authorized but not		6,853,177	6,853,177		-
Issued		3,781,344	-		3,781,344
	\$	14,119,521	\$ 7,273,177	\$	6,846,344
	\$	14,119,521	\$ 7,273,177	\$	6,846,344

D. Summary of Changes in Municipal Debt (Continued)

Water Utility Bonds

	Beginning Balance		Issued			Retired	Ending Balance	
Short-Term Debt:								
Tax Anticipation Notes	\$	-	\$	-	\$	-	\$	-
Emergency Notes		-		-		-		-
	\$	-	\$	-	\$	-	\$	-
Long-Term Debt:								
Serial Bonds	\$	1,929,000	\$	-	\$	(405,000)	\$	1,524,000
Loan Payable		-		-		-		-
Bond Anticipation Notes		-		-		-		-
Authorized but not								
Issued		4,426,323		840,000		(2,553,823)		2,712,500
	\$	6,355,323	\$	840,000	\$	(2,958,823)	\$	4,236,500
	\$	6,355,323	\$	840,000	\$	(2,958,823)	\$	4,236,500

	Ending		Due within		Long-term
	 Balance		One Year		Portion
Short-Term Debt: Tax Anticipation Notes Emergency Notes	\$ -			\$	-
o.goo,o.oo	\$ -	\$	-	\$	-
Long-Term Debt:					
Serial Bonds	\$ 1,524,000	\$	420,000	\$	1,104,000
Loan Payable	-		-		-
Bond Anticipation Notes	-		-		-
Authorized but not					
Issued	2,712,500		2,712,500		-
	\$ 4,236,500	\$	3,132,500	\$	1,104,000
	\$ 4,236,500	\$	3,132,500	\$	1,104,000

D. Summary of Changes in Municipal Debt (Continued)

Sewer Utility Bonds

	Beginning Balance		Issued			Retired	Ending Balance	
Short-Term Debt:								
Tax Anticipation Notes	\$	-	\$	-	\$	-	\$	-
Emergency Notes		-		-		-		-
	\$	-	\$	-	\$	-	\$	-
Long-Term Debt:								
Serial Bonds	\$	-	\$	-	\$	-	\$	-
Loan Payable		-		-		-		-
Bond Anticipation Notes Authorized but not		282,000		-		-		282,000
Issued		-		697,000		-		697,000
	\$	282,000	\$	697,000	\$	-	\$	979,000
	\$	282,000	\$	697,000	\$	-	\$	979,000

	Amounts								
		Ending		Due within		Long-term			
	_	Balance		One Year		Portion			
Short-Term Debt:									
Tax Anticipation Notes	\$	-			\$	-			
Emergency Notes		-				-			
	\$	-	\$	-	\$	-			
Long-Term Debt:									
Serial Bonds	\$	-	\$	-	\$	-			
Loan Payable		-		-		-			
Bond Anticipation Notes		282,000		282,000		-			
Authorized but not									
Issued		697,000		-		697,000			
	\$	979,000	\$	282,000	\$	697,000			
	\$	979,000	\$	282,000	\$	697,000			

Note 7 - Risk Management

The Borough is exposed to various risks of loss related to general liability, automobile coverage, damage and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Borough has obtained insurance coverage to guard against these events which will provide minimum exposure to the Borough should they occur. The Borough of Oakland is a member of the Bergen County Municipal Joint Insurance Fund (BJIF) and Municipal Excess Liability Joint Insurance Fund (MEL). The joint insurance funds are both an insured and self-administered group of municipalities established for the purpose of insuring against property damage, general liability, motor vehicles and equipment and worker's compensation. The BJIF and MEL coverage amounts are on file with the Borough. The relationship between the Borough and respective insurance funds is governed by a contract and by-laws that have been adopted by resolution of each unit's governing body. The Borough is contractually obligated to make all annual and supplementary contributions to insurance, to report claims on a timely basis, cooperate with the management of the Fund, its claims investigation and settlement, and to follow risk management procedures as outlined by the insurance pools. Members have a contractual obligation to fund any deficit of the insurance fund attributable to a membership year during which the municipality was a member. The funds provide its members with risk management services, including the defense of and settlement of claims, and established reasonable and necessary loss reduction and preventive procedures to be followed by the members. There has been no significant reduction in insurance coverage from the previous year nor have been there been any settlements in excess of insurance coverage in any of the prior three years. Contributions to the Funds, including a reserve for contingencies, are payable in four installments and are based on actuarial assumptions determined by the Fund's actuary. The Commissioner of Insurance may order additional assessments to supplement the Fund's claim, loss retention or administrative accounts to assure the payment of the Fund's obligations.

The Borough has elected to fund its New Jersey Unemployment Compensation Insurance under the "Benefit Reimbursement Method". Under this plan the State of New Jersey provides the administration of payments to former employees of the Borough. The Borough is billed quarterly for benefits paid to former employees.

Note 8 - Interfunds

As of December 31, interfund balances on the Borough's various balance sheets were as follows:

	Interfunds Receivable		 Interfunds Payable
<u>2011</u>			
Current Fund Federal and State Grant Fund Trust Fund General Capital Fund Water Utility Operating Fund Water Utility Capital Fund Sewer Utility Operating Fund Sewer Utility Capital Fund Sewer Utility Capital Fund Sewer Assessment Trust Fund	\$	- 106 - - - - -	\$ 106 - - - - - - - 106
<u>2010</u>			-
Current Fund Federal and State Grant Fund Trust Fund General Capital Fund Water Utility Operating Fund Water Utility Capital Fund Sewer Utility Operating Fund Sewer Utility Capital Fund Sewer Utility Capital Fund Sewer Assessment Trust Fund	\$	95,020 - 219 70,000 - - - -	\$ 70,219 95,020 - - - - - - -
	\$	165,239	\$ 165,239

Note 9 - Deferred Charges to be Raised in Succeeding Budgets

Certain expenditures are required to be deferred to budgets of succeeding years. At December 31, the following deferred charges are shown on the balance sheet of the Current Fund:

		Balance ember 31,	Sub	opriated in osequent 's Budget	_	Balance to Succeeding
<u>2011</u>						
Current Fund: Overexpenditures Expenditures Without Appropriations Deficit in Operations	\$	-	\$		\$	-
Emergency Authorizations		53,190		53,190		-
Special Emergency Authorizations (40A:4-53) - Wastwater Plan Special Emergency		30,000		10,000		20,000
Authorizations (40A:4-53) - Re-Assessment Special Emergency		86,400 -		21,600		64,800
Authorizations (40A:4-53) - Master Plan		-		-		-
	\$	169,590	\$	84,790	\$	84,800
2010						
Current Fund: Overexpenditures	\$	_	\$	_	\$	_
Expenditures Without Appropriations	•	-	•	-	Ψ	-
Deficit in Operations Emergency Authorizations Special Emergency		-		-		-
Authorizations (40A:4-53) - Wastwater Plan Special Emergency		40,000		10,000		30,000
Authorizations (40A:4-53) - Re-Assessment Special Emergency		108,000		21,600		86,400
Authorizations (40A:4-53) - Master Plan		16,000		16,000		-
	\$	164,000	\$	47,600	\$	116,400

Note 10 - Retirement Plans

Those employees who are eligible for pension coverage are enrolled in either the Public Employees Retirement System of New Jersey (PERS) or the Police and Firemans' Retirement System of New Jersey (PFRS) and the Defined Contribution Retirement Program (DCRP). The systems are cost-sharing multiple-employer contributory defined benefit pension plans, and are component units of the State of New Jersey. Each retirement system has a Board of Trustees which is responsible for its organization and administration.

A. Public Employees' Retirement System (PERS)

<u>Description of the System</u> - The State of New Jersey Public Employees' Retirement System (the System; PERS) is a cost-sharing multiple-employer contributory defined benefit plan which was established as of January 1, 1955, under the provisions of N.J.S.A. 43:15A. The System is included along with other state-administered pension trust and agency funds in the basic financial statements of the State of New Jersey.

At June 30, 2009 and 2008, the dates of the most recent actuarial valuations, participating employers consisted of the following:

	2009	2008
State of New Jersey	1	1
County Agencies	65	65
Municipalities	584	583
School Districts	566	561
Other Public Agencies	484	486
Total	1,700	1,696

The System's designated purpose is to provide retirement, death, disability and medical benefits to certain qualified members. Membership in the System is mandatory for substantially all full-time employees of the State of New Jersey or any county, municipality, school district or public agency, provided the employee is not required to be a member of another state-administered retirement system or other state pension fund or local jurisdiction's pension fund. The System's Board of Trustees is primarily responsible for the administration of the System.

According to the State of New Jersey Administrative Code, all obligations of the System will be assumed by the State of New Jersey should the System terminate.

A. Public Employees' Retirement System (PERS) (Continued)

<u>Vesting and Benefit Provisions</u> - The vesting and benefit provisions are set by <u>N.J.S.A.</u> 43:15A and 43:3B. The System provides retirement, death and disability benefits. All benefits vest after eight to ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of the System. Retirement benefits for age and service are available at age 60 and are generally determined to be 1/55 of final average salary for each year of service credit (as defined). Final average salary equals the average salary for the final three years of service prior to retirement (or highest three years' compensation if other than the final three years). Members may seek early retirement after achieving 25 years service credit, as defined, or they may elect deferred retirement after achieving eight to ten years of service credit, in which case benefits would begin the first day of the month after the member attains normal retirement age.

Members are always fully vested for their own contributions and, after three years of service credit, become vested for earnings on their contributions at 2% per annum. In the case of death before retirement, members' beneficiaries are entitled to full interest credited to the members' accounts.

Eligible retirees receiving monthly benefits are entitled to cost-of-living increases equal to 60% of the change in the average consumer price index for the calendar year in which the pensioner retired, as compared to the average consumer price index for a 12-month period ending with each August 31st immediately preceding the year in which the adjustment becomes payable. The regular retirement allowance is multiplied by the 60% factor as developed and results in a dollar amount of the adjustment payable. Retired members become eligible for pension adjustment benefits after 24 months of retirement.

Significant Legislation - Chapter 103, P.L. 2007 amended the early retirement reduction formula for members hired on or after July 1, 2007 and retiring with 25 years of service to be reduced by 1% for every year between age 55 and 60, plus 3% for every year under age 55.

Chapter 89, P.L. 2008 increased the PERS eligibility age for unreduced benefits from age 60 to age 62 for members hired on or after November 1, 2008; increased the minimum annual compensation required for membership eligibility for new members. Also, it amended the early retirement reduction formula for members hired on or after November 1, 2008 and retiring with 25 years of service to be reduced by 1% for every year between age 55 and 62, plus 3% for every year under age 55.

Chapter 1, P.L. 2010, effective May 21, 2010, changed the membership eligibility criteria for new members of PERS from the amount of compensation to the number of hours worked weekly. Also, it returned the benefit multiplier for new members of PERS to 1/60 from 1/55, and it provided that new members of PERS have the retirement allowance calculated using the average annual compensation for the last five years of service instead of the last three years of service. New members of PERS will no longer receive pension service credit from more than one employer. Pension service credit will be earned for the highest paid position only. This law also closed the Prosecutors Part of the PERS to new members and repealed the law for new members that provided a non-forfeitable right to receive a pension based on the laws of the retirement system in place at the time 5 years of pension service credit is attained. Th elaw also requires the State to make its full pension contribution, defined as 1/7th of the required amount, beginning in fiscal 2012.

Chapter 3, P.L. 2010, effective May 21, 2010, replaced the accidental and ordinary disability retirement for new members of PERS with disability insurance coverage similiar to that provided by the State to individuals enrolled in the State's Defined Contribution Retirement Program.

Membership in the system consisted of the following at June 30, 2009 and 2008, the dates of the most recent actuarial valuations:

	2009	2008
Retirees and beneficiaries currently receiving benefits and	•	
terminated employees entitled to benefits but not yet receiving them	138,619	134,555
Active Members:		
Vested	144,698	142,280
Non-Vested	172,151	176,902
Total Active Members	316,849	319,182
Total	455,468	453,737

B. Police and Firemen's Retirement System (PFRS)

Description of the System

State of New Jersey Police and Firemen's Retirement System (the System; PFRS) is a cost-sharing multiple-employer contributory defined benefit plan which was established as of July 1, 1944, under the provisions of N.J.S.A. 43:16A. The System is included along with other state-administered pension trust and agency funds in the basic financial statements of the State of New Jersey.

At June 30, 2009 and 2008, the dates of the most recent actuarial valuations, participating employers consisted of the following:

	2009	2008
State of New Jersey	1	1
Municipalities	588	588
Total	589	589

The System's designated purpose is to provide retirement, death and disability benefits to its members. Membership in the System is mandatory for substantially all full-time county and municipal police or firemen, and state firemen or officer employees with police powers appointed after June 30, 1944. The System's Board of Trustees is primarily responsible for its administration.

According to State of New Jersey Administrative Code, all obligations of the System will be assumed by the State of New Jersey should the System terminate.

B. Police and Firemen's Retirement System (PFRS) (Continued)

Vesting and Benefit Provisions

The vesting and benefit provisions are set by N.J.S.A. 43:16A and 43:3B. The System provides retirement as well as death and disability benefits. All benefits vest after ten years of service except disability benefits which vest after four years of service. Retirement benefits for age and service are available at age 55 and are generally determined to be 2% of final compensation for each year of creditable service, as defined, up to 30 years plus 1% for each year of service in excess of 30 years. Final compensation equals the compensation for the final year of service prior to retirement. Members may seek special retirement after achieving 25 years of creditable service or they may elect deferred retirement after achieving ten years of service, in which case benefits would begin at age 55 equal to 2% of final compensation for each year of service. The annual benefit under special retirement is 65% of the member's final compensation plus 1% for each year of creditable service over 25 years but not to exceed 30 years. The maximum allowance is therefore 70% of final compensation.

Widow/widowers of members retired since December 18, 1967 receive 50% of the retiree's final compensation. The minimum annual widow/widower's benefits of an accidental disability retiree prior to December 18, 1967 and of all retirees since December 18, 1967 is \$4,500.

Members are always fully vested for their own contributions. In the case of death before retirement, members' beneficiaries are entitled to full payment of members' contributions providing no survivor death benefits are payable.

Eligible retirees receiving monthly benefits are entitled to cost-of-living increases equal to 60% of the change in the average consumer price index for the calendar year in which the pensioner retired, as compared to the average consumer price index for a 12-month period ending with each August 31st immediately preceding the year in which the adjustment becomes payable. The regular retirement allowance is multiplied by the 60% factor as developed and results in the dollar amount of the adjustment payable. Retired members become eligible for pension adjustment benefits after 24 months of retirement. The cost-of-living increases are funded by the retirement system and are included in the annual actuarial calculations of the required state and state-related employer contributions.

B. Police and Firemen's Retirement System (PFRS) (Continued)

Significant Legislation:

Chapter 1, P.L. 2010, effective May 21, 2010, eliminated the provision in PFRS that would permit a member to retire, at any age after 25 years of service credit, on a special retirement allowance of 70% of final compensation after the retirement system reaches a funded level of 104%. Also, for new members of PFRS, the law capped the maximum compensation that can be used to calculate a pension from the plan at the annual wage contribution base for Social Security, and requires the pension to be calculated using a three year average annual compensation instead of the last year's salary.

Membership in the System consisted of the following at June 30, 2009 and 2008 the dates of the most recent actuarial valuations:

	2009	2008
Retirees and beneficiaries currently receiving		
benefits and terminated employees entitled to benefits		
but not yet receiving them	34,364	33,151
Active members:		
Vested	29,400	29,056
Non-vested	15,750	16,410
Total active members	45,150	45,466
Total	79,514	78,617

C. Defined Contribution Retirement Program (DCRP)

The Defined Contribution Retirement Program (DCRP) was established July 1, 2007, under the provisions of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007, and expanded under the provisions of Chapter 89, P.L. 2008,

The DCRP provides eligible members with a tax-sheltered, defined contribution retirement benefit, along with life insurance and disability coverage.

Eligibility

Individuals eligible for membership in the DCRP include:

- 1) State or local officials who are elected or appointed on or after July 1, 2007
- 2) Employees enrolled in the Public Employees Retirement System (PERS) or Teachers Pension and Annuity Fund (TPAF) on or after July 1, 2007, who earn salary in excess of established "maximum compensation" limits; and
- 3) Employees otherwise eligible to enroll in the PERS or TPAF on or after November 2, 2008, who do not earn the minimum annual salary for PERS or TPAF Membership Tier 3 enrollment (\$7,500 in 2009, subject to adjustment in future years) but who earn salary of at least \$1,500 annually.)

Employees enrolled in the PERS or TPAF on or after July 1, 2007 are subject to a maximum compensation limit for PERS and TPAF pension contributions. The maximum compensation is based on the annual maximum wage for Social Security (see chart below) and is subject to change at the start of each calendar year.

Enrollment

Eligible PERS or TPAF members are enrolled in the DCRP when the annual salary exceeds the maximum compensation limit. This may occur either:

Upon enrollment into the PERS or TPAF when an annual base salary is reported on the Enrollment Application that will exceed the maximum compensation; or when a PERS or TPAF member's annual salary is increased to where it will exceed the maximum compensation and it is reported by the employer to the Division of Pensions and Benefits (either by directly contacting the Division, or when submitted by the employer on the Quarterly Report of Contributions). When enrolled in the DCRP, members contribute 5.5% of the base salary in excess of the maximum compensation limit to a tax-deferred investment account established with Prudential Financial, which jointly administers the DCRP investments with the Division of Pensions and Benefits. Member contributions are matched by a 3% employer contribution based on the salary in excess of the maximum compensation limit.

It is important that an employer enroll a DCRP eligible PERS or TPAF member as soon as it is known that the employee's annual salary will exceed the maximum compensation, so that the DCRP account can be established in advance of collection of any required contributions.

C. Defined Contribution Retirement Program (DCRP)

Retirement

Six months before retirement, a member should contact the employer and Prudential Financial for information regarding DCRP benefits and options.

A DCRP member may elect to receive all or a portion of his/her account in a lump-sum distribution, or in a variety of periodic payment methods. Please contact your administrative services provider for more information. All returns of contributions and earnings are considered taxable in the year they are received; therefore, the type of payout plan should be considered carefully prior to retirement.

There is no minimum retirement age under the DCRP. The member will automatically be considered retired, regardless of age, if there is any distribution of mandatory contributions.

A member may take a distribution at any time after termination of employment; however, if you return to public employment in New Jersey, you cannot participate in any State-administered retirement system.

D. Contributions Required by Employer

	Year	Pension Cost		Percentage Contributed	Non-Contrib Health Ins.		 Pension Obligation
Police and Firemens' Pension	on Fund (PFR	S)					
	2011		691,937	100.00%		25,345	\$ 717,282
	2010	\$	536,842	100.00%	\$	27,293	\$ 564,135
	2009	\$	556,270	100.00%	\$	22,874	\$ 579,144
	2008	\$	610,668	100.00%	\$	-	\$ 610,668
	2007	\$	395,031	80.00%	\$	-	\$ 493,789
Public Employees Retireme	nt System (PE	RS)					
	2011		316,278	100.00%	\$	20,151	\$ 336,429
	2010	\$	231,186	100.00%	\$	31,960	\$ 263,146
	2009	\$	210,355	100.00%	\$	26,148	\$ 236,503
	2008	\$	199,093	80.00%	\$	-	\$ 248,866
	2007	\$	103,389	60.00%	\$	-	\$ 172,315
Defined Contribution Retires	ment Program	(DCRP)					
	2011		206	100.00%	\$	-	\$ 206
	2010	\$	750	100.00%	\$	-	\$ 750
	2009	\$	1,450	100.00%	\$	-	\$ 1,450
	2008	\$	-	100.00%	\$	-	\$ -
	2007	\$	-	100.00%	\$	-	\$ -

E. Trend Information

Historical trend information showing the plan's progress in accumulating sufficient assets to pay benefits when due are presented in the State of New Jersey's PERS, PFRS and DCRP financial reports. Those reports may be obtained by writing to the State of New Jersey, Department of Treasury Division of Pensions, Trenton, New Jersey.

Note 11 - Deferred Compensation Plan

A. Description

The Borough offers its qualifying volunteers participation in a deferred compensation plan created in accordance with Internal Revenue Code Section 457. The plan, which is administered by an outside contractor, permits participants to defer a portion of their Borough contributions on behalf of volunteers until future years. Amounts deferred under the plan are not available to employees until termination, retirement, death or unforeseeable emergency.

All amounts of compensation deferred under the plan and all income attributable to those amounts are (until paid or made available to the employee or other beneficiary) solely the property and rights of the Borough's subject only to the claims of the Borough's general creditors. Participants' rights under the plan are equal to those of general creditors of the Borough in an equal amount to the fair value of the deferred account for each participant.

It is the opinion of the Borough's legal counsel that the Borough has no liability for losses under the plan. Under the plan, participants select investments from alternatives offered by the plan administrators, who manages the plan on behalf of the Borough. Investment selection by the participants may change from time to time, as the Borough manages none of the investment selections. By making the selection, participants accept and assume all risks that adhere in the plan and its administration.

Information pertaining to the plan offered by the Borough is as follows:

Lincoln National Life Insurance Co.

This plan administers Borough contributions towards its Volunteer Length of Service Award Program (LOSAP).

	 2010
Assets, Beginning of Year (Market Value)	\$ 451,608
Municipal Contribution	53,838
Earnings and Adjustments to Market Value	66,580
Payments to Eligible Employees	(13,185)
Charges and Credits	(2,325)
Assets, Ending of Year (Market Value)	\$ 556,516

BOROUGH OF OAKLAND NOTES TO FINANCIAL STATEMENTS Year Ended December 31, 2011

Note 12 - Other Post Retirement Benefits

A. Compensated Absences (Unaudited)

The Borough has permitted certain employees and bargaining units to accumulate (with certain restrictions) unused sick pay which may be taken in cash (with certain limitations), upon death, retirement or by extended time off immediately preceding retirement. A detail of amounts due is on file in the Office of the Borough Clerk - Municipal Plaza, Oakland, NJ 07436 - (201) 337-8111. In accordance with accounting practices prescribed by the Division of Local Government Services, this amount is not recorded as either an expenditure or a liability. The Borough approximates this liability at December 31, 2011 to be \$566,042. The Borough has \$433,940 cash on hand to fund this liability, and anticipates funding an additional \$60,000 during CY2012.

BOROUGH OF OAKLAND NOTES TO FINANCIAL STATEMENTS Year Ended December 31, 2011

Note 13 - Contingencies

A. Litigation

The Borough is a party to various legal proceedings which normally occur in the operation of government. These proceedings are not likely to have a materially adverse affect on the various funds of the Borough.

B. Tax Appeals

Various tax appeal cases were pending in the New Jersey Tax Court at December 31, 2011 and 2010. Amounts claimed have not yet been determined. The Borough is vigorously defending its assessments in each case. Under the accounting principles prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, the Borough does not recognize a liability, if any, until these cases have been adjudicated. The Borough expects such amounts, if any, to be material. Funding of any ultimate liability would be provided for in succeeding years' budgets, from fund balance or by issuance of refunding bonds.

C. Federal and State Grants

The Borough participates in a number of federal and state programs that are fully or partially funded by grants received from other governmental units. Expenditures financed by grants are subject to audit by the appropriate grantor agency. If expenditures are disallowed, the Borough may be required to reimburse the grantor agency. As of December 31, 2011, significant amounts of grant expenditures have not been audited. The Borough believes that any future disallowed expenditures will not have a material effect on its financial position.

BOROUGH OF OAKLAND NOTES TO FINANCIAL STATEMENTS Year Ended December 31, 2011

Note 14 - Subsequent Events

As of the date of this report, the following are considered material subsequent events:

A. Subsequent Year Capital Projects

The Borough adopted a capital budget substantially consistant with policies established by the Governing Body. Copies of the most updated Capital Budget in on file in the office of the Borough Clerk.

BOROUGH OF OAKLAND CURRENT FUND STATEMENT OF ASSETS, LIABILITIES AND FUND BALANCE - STATUTORY BASIS

SSETS AND OTHER DEBITS				
Carish: Current Account \$ 4,520,938 \$ 1,853,127 N.J. Cash Management Account 275 2,311,493 Charge Funds 275 275 Intergovernmental Receivable: \$ 1,129 \$ 1,447 Due From State of New Jersey \$ 1,129 \$ 1,447 Interfunds Receivable: \$ 2,500 \$ 1,429 Grant Fund \$ 44,498 \$ 42,383 Tax Title Liens Receivable 117,387 120,623 Property Acquired for Taxes - Assessed Valuation 1,054,950 1,054,950 Tax Title Liens Receivable 1,17,387 120,623 Property Acquired for Taxes - Assessed Valuation 1,054,950 1,054,950 Property Acquired for Taxes - Assessed Valuation 1,054,950 1,054,950 Emergency Authorizations (40A:4-53) \$ 116,400 1,040 Emergency Authorizations \$ 5,908,767 \$ 5,643,318 LIABILITIES, RESERVES AND FUND BALANCE \$ 169,590 \$ 164,000 Interfunds Payable: \$ 106 \$ 70,000 General Capital Fund \$ 2,0 \$ 70,000 General Capital Fund		 2011		2010
Current Account	ASSETS AND OTHER DEBITS			
N.J. Cash Management Account Canage Funds 275 276 276 275 276 275 276 275 27	Cash:			
Change Funds 275 275 3 4,164,805 5 4,521,213 3 4,164,805 5 4,521,213 3 4,164,805 5 4,521,213 3 4,164,805 5 4,521,213 5 4,164,805 5 4,521,213 5 4,164,805 5 4,521,213 5 4,164,805 5 4,521,213 5 4,521,223 5		\$ 4,520,938	\$	
State Stat		275		
Due From State of New Jersey		\$	\$	
Due From State of New Jersey	Intergovernmental Receivable:			
Grant Fund \$. \$. \$. \$. \$. \$. \$. \$. \$. \$.	=	\$ 1,129	\$	1,447
Grant Fund \$. \$. \$. \$. \$. \$. \$. \$. \$. \$.	Interfunds Receivable:			
Delinquent Property Taxes Receivable \$ 44,498 \$ 42,383 Tax Title Liens Receivable 117,337 120,623 Property Acquired for Taxes - Assessed Valuation 1,054,950 \$ 1,216,835 \$ 12,17,956 Deferred Charges: \$ 116,400 \$ 164,000 \$ 164,000 Emergency Authorizations (40A:4-53) \$ 116,400 \$ 164,000 Emergency Authorizations \$ 5,908,767 \$ 5,643,318 LIABILITIES, RESERVES AND FUND BALANCE \$ 106,500 \$ 169,500 Interfunds Payable: Wunicipal Open Space Trust Fund \$ 106 \$ 219 General Capital Fund \$ 106 \$ 70,000 General Capital Fund \$ 32,132 \$ - 70,000 Accounts Payable \$ 32,132 \$ - 70,000 Appropriation Reserves \$ 792,114 \$ 666,347 Reserve for Encumbrances \$ 792,114 \$ 666,347 Reserve for Encumbrances \$ 333,472 \$ 373,472 Reserve for Payment of Debt Service \$ 2,360 149,005 Reserve for Intrary Tax Payable \$ 3,490 49,080 Reserve for Intrary Tax Payable		\$ -	\$	95,020
Delinquent Property Taxes Receivable \$ 44,498 \$ 42,383 Tax Title Liens Receivable 117,337 120,623 Property Acquired for Taxes - Assessed Valuation 1,054,950 \$ 1,216,835 \$ 12,17,956 Deferred Charges: \$ 116,400 \$ 164,000 \$ 164,000 Emergency Authorizations (40A:4-53) \$ 116,400 \$ 164,000 Emergency Authorizations \$ 5,908,767 \$ 5,643,318 LIABILITIES, RESERVES AND FUND BALANCE \$ 106,500 \$ 169,500 Interfunds Payable: Wunicipal Open Space Trust Fund \$ 106 \$ 219 General Capital Fund \$ 106 \$ 70,000 General Capital Fund \$ 32,132 \$ - 70,000 Accounts Payable \$ 32,132 \$ - 70,000 Appropriation Reserves \$ 792,114 \$ 666,347 Reserve for Encumbrances \$ 792,114 \$ 666,347 Reserve for Encumbrances \$ 333,472 \$ 373,472 Reserve for Payment of Debt Service \$ 2,360 149,005 Reserve for Intrary Tax Payable \$ 3,490 49,080 Reserve for Intrary Tax Payable	Other Receivables:			
Property Acquired for Taxes - Assessed Valuation 1,054,950 1,054,950 Deferred Charges: \$1,216,835 \$1,217,956 Special Emergency Authorizations (40A:4-53) \$116,400 \$164,000 Emergency Authoriations \$3,190 - \$169,590 \$164,000 Total Assets and Other Debits \$5,908,767 \$5,643,318 LIABILITIES, RESERVES AND FUND BALANCE Interfunds Payable: Wunicipal Open Space Trust Fund \$106 \$219 General Capital Fund \$106 \$70,200 Accounts Payable \$32,132 \$- Appropriation Reserves: \$792,114 \$666,347 Reserve for Encumbrances \$333,472 \$373,472 Reserve for Tax Appeals \$373,472 \$26,340 Reserve for Payment of Debt Service \$2,360 148,905 Reserve for Payapate \$31,490 \$60,900 Reserve for Payapate \$31,490 \$60,900 Pre-Paid Taxes \$263,400 \$60,900 Reserve for Intergrancy Authorizations \$29,360 148,905 Reserve fo		\$ 44,498	\$	42,383
Deferred Charges: Special Emergency Authorizations (40A:4-53) \$ 116,400 \$ 164,000 Emergency Authorizations \$ 116,950 \$ 164,000 Social Emergency Authorizations \$ 169,590 \$ 164,000 Social Emergency Authorizations \$ 106 \$ 219 General Capital Fund \$ 106 \$ 70,000 Social Emergency Authorizations \$ 106 \$ 70,000 Social Emergency Authorizations \$ 32,132 \$ -		•		
Deferred Charges: Special Emergency Authorizations (40A:4-53) \$ 116,400 \$ 164,000 \$ 169,590 \$ 164,000 \$ 169,590 \$ 164,000 \$ 169,590 \$ 164,000 \$ 169,590 \$ 164,000 \$ 169,590 \$ 164,000 \$ 169,590 \$ 164,000 \$ 169,590 \$ 164,000 \$ 169,590 \$ 164,000 \$ 169,590 \$ 164,000 \$ 169,590 \$ 164,000	Property Acquired for Taxes - Assessed Valuation	\$ 	\$	
Special Emergency Authorizations (40A:4-53) \$ 116,400 \$ 164,000 Emergency Authorizations \$ 169,590 \$ 164,000 Total Assets and Other Debits \$ 5,908,767 \$ 5,643,318 LIABILITIES, RESERVES AND FUND BALANCE Interfunds Payable: Municipal Open Space Trust Fund \$ 106 \$ 219 General Capital Fund \$ 106 \$ 70,219 Accounts Payable \$ 32,132 \$ - Appropriation Reserves \$ 792,114 \$ 666,347 Reserve for Encumbrances \$ 373,472 \$ 490,883 Other Liabilities and Reserves: \$ 373,472 \$ 26,340 Reserve for Tax Appeals \$ 373,472 \$ 26,340 Reserve for Special Emergency Authorizations 29,360 148,905 Reserve for Special Emergency Authorizations 29,360 148,905 Reserve for Appeals \$ 373,472 \$ 57,093 Reserve for Payment of Debt Service \$ 26,340 Reserve for Payment of Debt Service \$ 26,340 Reserve for Appeals \$ 37,093 Reserve for Appeals \$ 80,003 \$ 8	P. (10)	 • •		
Emergency Authoriations 53,190 - Total Assets and Other Debits \$ 5,908,767 \$ 5,643,318 LIABILITIES, RESERVES AND FUND BALANCE Interfunds Payable: Municipal Open Space Trust Fund General Capital Fund \$ 106 \$ 219 General Capital Fund \$ 106 \$ 70,000 Accounts Payable \$ 32,132 \$ - Appropriation Reserves \$ 792,114 \$ 666,347 Reserve for Encumbrances \$ 535,975 \$ 490,883 Other Liabilities and Reserves: Reserve for Payment of Debt Service \$ 373,472 \$ 373,472 Reserve for Payment of Debt Service \$ 13,490 \$ 26,340 Reserve for Elibrary Tax Payable \$ 14,905 \$ 57,093 Pre-Paid Taxes \$ 267,386 \$ 258,208 Tax Overpayments \$ 809,034 \$ 864,018 Intergovernmental Payable \$ 11,226 \$ 4,543 Due County for Added & Omitted Taxes \$ 11,226 \$ 4,543 Due County for Added & Omitted Taxes \$ 1,216,835 \$ 1,312,976 Pue County for Added & Omitted Open Space		\$ 116,400	\$	164,000
Total Assets and Other Debits \$ 5,908,767 \$ 5,643,318				
Interfunds Payable: Municipal Open Space Trust Fund \$ 106 \$ 219 General Capital Fund \$ 32,132 \$ - 70,000 \$ 106 \$ 70,219 Accounts Payable \$ 32,132 \$ -		\$ 169,590	\$	164,000
Interfunds Payable: Municipal Open Space Trust Fund	Total Assets and Other Debits	\$ 5,908,767	\$	5,643,318
Municipal Open Space Trust Fund General Capital Fund \$ 106 \$ 219 General Capital Fund - 70,000 \$ 106 \$ 70,219 Accounts Payable \$ 32,132 \$ - Appropriation Reserves \$ 792,114 \$ 666,347 Reserve for Encumbrances \$ 535,975 \$ 490,883 Other Liabilities and Reserves: 8 373,472 \$ 373,472 Reserve for Payment of Debt Service 9 360 148,905 Reserve for Special Emergency Authorizations 29,360 148,905 Reserve for Library Tax Payable 31,490 - Pre-Paid Taxes 267,386 258,208 Tax Overpayments 107,326 57,093 Tax Overpayments \$ 809,034 \$ 864,018 Intergovernmental Payable \$ 11,226 \$ 4,543 Due County for Added & Omitted Taxes \$ 1,2975 4,975 Due to State of New Jersey 2,975 4,975 Reserve for Receivables and Other Assets \$ 1,216,835 \$ 1,312,976 Fund Balance \$ 2,508,370 \$ 2,229,288	LIABILITIES, RESERVES AND FUND BALANCE			
Municipal Open Space Trust Fund General Capital Fund \$ 106 \$ 219 General Capital Fund - 70,000 \$ 106 \$ 70,219 Accounts Payable \$ 32,132 \$ - Appropriation Reserves \$ 792,114 \$ 666,347 Reserve for Encumbrances \$ 535,975 \$ 490,883 Other Liabilities and Reserves: 8 373,472 \$ 373,472 Reserve for Payment of Debt Service 9 360 148,905 Reserve for Special Emergency Authorizations 29,360 148,905 Reserve for Library Tax Payable 31,490 - Pre-Paid Taxes 267,386 258,208 Tax Overpayments 107,326 57,093 Tax Overpayments \$ 809,034 \$ 864,018 Intergovernmental Payable \$ 11,226 \$ 4,543 Due County for Added & Omitted Taxes \$ 1,2975 4,975 Due to State of New Jersey 2,975 4,975 Reserve for Receivables and Other Assets \$ 1,216,835 \$ 1,312,976 Fund Balance \$ 2,508,370 \$ 2,229,288	Interfunds Pavable:			
Saccounts Payable Sacc	Municipal Open Space Trust Fund	\$ 106	\$	_
Accounts Payable \$ 32,132 \$ - Appropriation Reserves \$ 792,114 \$ 666,347 Reserve for Encumbrances \$ 535,975 \$ 490,883 Other Liabilities and Reserves: \$ 373,472 \$ 373,472 Reserve for Tax Appeals \$ 373,472 \$ 373,472 Reserve for Payment of Debt Service \$ 29,360 148,905 Reserve for Special Emergency Authorizations 29,360 148,905 Reserve for Library Tax Payable 31,490 \$ - Pre-Paid Taxes 267,386 258,208 Tax Overpayments 107,326 57,093 Tax Overpayments 107,326 57,093 Intergovernmental Payable \$ 809,034 \$ 864,018 Due County for Added & Omitted Taxes \$ 11,226 \$ 4,543 Due County for Added & Omitted Open Space Taxes \$ 2,975 4,975 Due to State of New Jersey \$ 14,201 \$ 9,587 Reserve for Receivables and Other Assets \$ 1,216,835 \$ 1,312,976	General Capital Fund	\$ 106	\$	
Appropriation Reserves \$ 792,114 \$ 666,347 Reserve for Encumbrances \$ 535,975 \$ 490,883 Other Liabilities and Reserves: \$ 373,472 \$ 373,472 Reserve for Tax Appeals \$ 373,472 \$ 373,472 Reserve for Payment of Debt Service \$ 29,360 \$ 148,905 Reserve for Special Emergency Authorizations \$ 29,360 \$ 148,905 Reserve for Library Tax Payable \$ 31,490 \$ - Pre-Paid Taxes \$ 267,386 \$ 258,208 Tax Overpayments \$ 107,326 \$ 7,093 Intergovernmental Payable \$ 809,034 \$ 864,018 Due County for Added & Omitted Taxes \$ 11,226 4,543 Due County for Added & Omitted Open Space Taxes \$ 2,975 4,975 Due to State of New Jersey \$ 14,201 9,587 Reserve for Receivables and Other Assets \$ 1,216,835 1,312,976 Fund Balance \$ 2,508,370 \$ 2,229,288		 100	Ψ	70,210
Reserve for Encumbrances \$ 535,975 \$ 490,883 Other Liabilities and Reserves: \$ 373,472 \$ 373,472 Reserve for Tax Appeals \$ 373,472 \$ 373,472 Reserve for Payment of Debt Service - 26,340 Reserve for Special Emergency Authorizations 29,360 148,905 Reserve for Library Tax Payable 31,490 Pre-Paid Taxes 267,386 258,208 Tax Overpayments 107,326 57,093 * 809,034 * 864,018 Intergovernmental Payable * 11,226 4,543 Due County for Added & Omitted Taxes * 11,226 4,543 Due County for Added & Omitted Open Space Taxes - 69 Due to State of New Jersey 2,975 4,975 Reserve for Receivables and Other Assets \$ 1,216,835 \$ 1,312,976 Fund Balance \$ 2,508,370 \$ 2,229,288	Accounts Payable	\$ 32,132	\$	-
Other Liabilities and Reserves: Reserve for Tax Appeals \$ 373,472 \$ 373,472 Reserve for Payment of Debt Service - 26,340 Reserve for Special Emergency Authorizations 29,360 148,905 Reserve for Library Tax Payable 31,490 - Pre-Paid Taxes 267,386 258,208 Tax Overpayments 107,326 57,093 \$ 809,034 \$ 864,018 Intergovernmental Payable \$ 11,226 \$ 4,543 Due County for Added & Omitted Taxes \$ 11,226 \$ 4,543 Due County for Added & Omitted Open Space Taxes - 69 Due to State of New Jersey 2,975 4,975 Reserve for Receivables and Other Assets \$ 1,216,835 \$ 1,312,976 Fund Balance \$ 2,508,370 \$ 2,229,288	Appropriation Reserves	\$ 792,114	\$	666,347
Reserve for Tax Appeals \$ 373,472 \$ 373,472 Reserve for Payment of Debt Service - 26,340 Reserve for Special Emergency Authorizations 29,360 148,905 Reserve for Library Tax Payable 31,490 - Pre-Paid Taxes 267,386 258,208 Tax Overpayments 107,326 57,093 Intergovernmental Payable \$ 809,034 \$ 864,018 Due County for Added & Omitted Taxes \$ 11,226 4,543 Due County for Added & Omitted Open Space Taxes - 69 Due to State of New Jersey 2,975 4,975 Reserve for Receivables and Other Assets \$ 1,216,835 \$ 1,312,976 Fund Balance \$ 2,508,370 \$ 2,229,288	Reserve for Encumbrances	\$ 535,975	\$	490,883
Reserve for Tax Appeals \$ 373,472 \$ 373,472 Reserve for Payment of Debt Service - 26,340 Reserve for Special Emergency Authorizations 29,360 148,905 Reserve for Library Tax Payable 31,490 - Pre-Paid Taxes 267,386 258,208 Tax Overpayments 107,326 57,093 Intergovernmental Payable \$ 809,034 \$ 864,018 Due County for Added & Omitted Taxes \$ 11,226 4,543 Due County for Added & Omitted Open Space Taxes - 69 Due to State of New Jersey 2,975 4,975 Reserve for Receivables and Other Assets \$ 1,216,835 \$ 1,312,976 Fund Balance \$ 2,508,370 \$ 2,229,288	Other Liabilities and Reserves			
Reserve for Special Emergency Authorizations 29,360 148,905 Reserve for Library Tax Payable 31,490 - Pre-Paid Taxes 267,386 258,208 Tax Overpayments 107,326 57,093 Intergovernmental Payable \$ 809,034 \$ 864,018 Due County for Added & Omitted Taxes \$ 11,226 \$ 4,543 Due County for Added & Omitted Open Space Taxes - 69 Due to State of New Jersey 2,975 4,975 Reserve for Receivables and Other Assets \$ 1,216,835 \$ 1,312,976 Fund Balance \$ 2,508,370 \$ 2,229,288		\$ 373,472	\$	373,472
Reserve for Library Tax Payable 31,490 - Pre-Paid Taxes 267,386 258,208 Tax Overpayments 107,326 57,093 Intergovernmental Payable \$809,034 \$864,018 Due County for Added & Omitted Taxes \$11,226 4,543 Due County for Added & Omitted Open Space Taxes - 69 Due to State of New Jersey 2,975 4,975 Reserve for Receivables and Other Assets \$1,216,835 \$1,312,976 Fund Balance \$2,508,370 \$2,229,288	•	-		•
Pre-Paid Taxes 267,386 258,208 Tax Overpayments 107,326 57,093 \$ 809,034 \$ 864,018 Intergovernmental Payable \$ 11,226 \$ 4,543 Due County for Added & Omitted Taxes \$ 11,226 \$ 4,543 Due County for Added & Omitted Open Space Taxes \$ 2,975 4,975 Due to State of New Jersey \$ 14,201 \$ 9,587 Reserve for Receivables and Other Assets \$ 1,216,835 \$ 1,312,976 Fund Balance \$ 2,508,370 \$ 2,229,288				148,905
Tax Overpayments 107,326 57,093 \$ 809,034 \$ 864,018 Intergovernmental Payable \$ 11,226 \$ 4,543 Due County for Added & Omitted Taxes \$ 11,226 \$ 4,543 Due County for Added & Omitted Open Space Taxes \$ 2,975 4,975 Due to State of New Jersey \$ 14,201 \$ 9,587 Reserve for Receivables and Other Assets \$ 1,216,835 \$ 1,312,976 Fund Balance \$ 2,508,370 \$ 2,229,288				258.208
Intergovernmental Payable Due County for Added & Omitted Taxes \$ 11,226 \$ 4,543 Due County for Added & Omitted Open Space Taxes - 69	Tax Overpayments	•		•
Due County for Added & Omitted Taxes \$ 11,226 \$ 4,543 Due County for Added & Omitted Open Space Taxes - 69 Due to State of New Jersey 2,975 \$ 4,975 \$ 14,201 \$ 9,587 Reserve for Receivables and Other Assets \$ 1,216,835 \$ 1,312,976 Fund Balance \$ 2,508,370 \$ 2,229,288		\$ 809,034	\$	864,018
Due County for Added & Omitted Taxes \$ 11,226 \$ 4,543 Due County for Added & Omitted Open Space Taxes - 69 Due to State of New Jersey 2,975 \$ 4,975 \$ 14,201 \$ 9,587 Reserve for Receivables and Other Assets \$ 1,216,835 \$ 1,312,976 Fund Balance \$ 2,508,370 \$ 2,229,288	Intergovernmental Payable			
Due to State of New Jersey 2,975 4,975 \$ 14,201 \$ 9,587 Reserve for Receivables and Other Assets \$ 1,216,835 \$ 1,312,976 Fund Balance \$ 2,508,370 \$ 2,229,288		\$ 11,226	\$	4,543
\$ 14,201 \$ 9,587 Reserve for Receivables and Other Assets \$ 1,216,835 \$ 1,312,976 Fund Balance \$ 2,508,370 \$ 2,229,288		-		
Reserve for Receivables and Other Assets \$ 1,216,835 \$ 1,312,976 Fund Balance \$ 2,508,370 \$ 2,229,288	Due to State of New Jersey	\$	\$	
Fund Balance \$ 2,508,370 \$ 2,229,288		 11,201	Ψ	0,001
	Reserve for Receivables and Other Assets	 1,216,835	\$	1,312,976
Total Liabilities, Reserves and Fund Balance \$ 5,908,767 \$ 5,643,318	Fund Balance	\$ 2,508,370	\$	2,229,288
	Total Liabilities, Reserves and Fund Balance	\$ 5,908,767	\$	5,643,318

BOROUGH OF OAKLAND CURRENT FUND STATEMENT OF REVENUES AND OTHER CREDITS TO INCOME - STATUTORY BASIS Year Ended December 31, 2011

<u>REVENUES</u>	 Budget As Modified	_	Realized		Excess/ (Deficit)
Fund Balance Anticipated	\$ 486,000	\$	486,000	\$	
Miscellaneous Revenues: Alcoholic Beverage Licenses Other Licenses	\$ 24,000 20,000	\$	24,650 18,310	\$	650 (1,690)
Fees and Permits Municipal Court Fines and Costs Interest and Costs on Taxes	527,100 183,000 157,000		555,317 142,086 81,391		28,217 (40,914) (75,609)
Interest on Investments and Deposits Consolidated Municipal Property Tax Relief Energy Receipts Tax Uniform Construction Code Fees	27,000 103,652 1,208,517 175,000		35,579 103,652 1,208,517 180,839		8,579 - - 5,839
Clean Communities Program Recycling Tonnage Grant Drunk Driving Enforcement Fund	21,948 26,756 3,374		21,948 26,756 3,374		- - -
Alcohol Education Rehabilitation Program Body Armor Replacement Program Municipal Alliance on Alcoholism and Drug Abuse Over the Limit Under Arrest	201 2,550 10,356 4,196		201 2,550 10,356 4,196		- - -
N.J. Motor Vehicle Service - Police Fees Highlands - Plan Conformance Uniform Fire Safety Act	95,000 50,000 28,000		70,562 50,000 31,692		(24,438) - 3,692
Reserve for Payment of Debt Service Cellular Tower Lease Cablevision Franchise Fee Verizon Franchise Fee	26,340 108,000 121,000 39,000		26,340 116,590 121,830 39,612		8,590 830 612
Real Property Lease Sale of Recyclables Pension Reimbursement From Library	53,000 85,000 42,326		60,588 94,740 42,326		7,588 9,740 -
Pension Reimbursement From Water Pension Reimbursement From Sewer Shared Service Agreement - School Crossing Guard Total Miscellaneous Revenues	\$ 49,392 7,561 6,000	¢	49,392 7,561 5,516	\$	(484) (68 708)
Receipts From Delinquent Taxes	\$ 3,205,269	\$	3,136,471	\$	(88,721)
Amount to be Raised by Taxation for Municipal Budget	\$ 13,028,228	\$	13,368,227	\$	339,999
Minimum Library Tax	\$ 855,637	\$	855,637	\$	
Total Revenues	\$ 16,841,797	\$	17,024,277	\$	182,480

BOROUGH OF OAKLAND CURRENT FUND STATEMENT OF REVENUES AND OTHER CREDITS TO INCOME - STATUTORY BASIS Year Ended December 31, 2011

OTHER CREDITS TO INCOME	 Budget As Modified	 Realized	 Excess/ (Deficit)
Non-Budget Revenues	\$ -	\$ 90,976	\$ 90,976
Unexpended Balances of Appropriation Reserves	-	419,045	419,045
Interfund Loans Returned	=	95,020	95,020
Unexpended Balances Cancelled	-	-	-
Cancellations & Non-Cash Adjustments	-	-	-
Taxes Allocated to School and County:			
Local District School Tax	24,901,453	24,901,453	-
Regional High School Tax	10,087,200	10,087,200	-
County Tax Levy	4,852,258	4,852,258	-
County Open Space	59,271	59,271	-
Municipal Open Space Preservation	260,000	260,000	-
Added County Taxes	11,226	11,226	-
Added County Open Space	-	-	-
Added Municipal Open Space	111,911	111,911	-
Total Other Credits to Income	\$ 40,283,319	\$ 40,888,360	\$ 605,041
Total Revenues and Other Credits to Income	\$ 57,125,116	\$ 57,912,637	\$ 787,521

BOROUGH OF OAKLAND CURRENT FUND STATEMENT OF EXPENDITURES AND OTHER CHARGES TO INCOME - STATUTORY BASIS Year Ended December 31, 2011

	Appro	Appropriated		ended	Unexpended	
	2011 Budget	Budget After Modification	Paid or Charged	Reserved	Balance Canceled	Overexpended
OPERATIONS - WITHIN "CAPS"						
General Government Functions						
General Administration:						
Salaries and Wages	\$ 200,500				\$ -	\$
Other Expenses	8,000	7,000	2,960	4,040	-	
Other Expenses - Wastewater Management Plan	-	-	-	-	-	
Communication Committee:						
Other Expenses	16,000	11,000	6,094	4,906	-	
General Services:						
Salaries and Wages	38,650	63,650	63,432	218	-	
Other Expenses	59,500	59,500	56,997	2,503	-	
Mayor and Council:						
Salaries and Wages	43,930	43,930	43,925	5	-	
Other Expenses	52,000	37,000	22,498	14,502	-	
Municipal Clerk:						
Salaries and Wages	71,860	71,860	70,990	870	-	
Other Expenses	20,000	20,000	17,895	2,105	-	
Elections:						
Salaries and Wages	2,200	2,200	2,150	50	-	
Other Expenses	12,500	10,500	10,167	333	-	
Financial Administration:						
Salaries and Wages	186,650	186,650	183,781	2,869	-	
Other Expenses	21,200	18,200	14,421	3,779	-	
Audit Services:						
Other Expenses	37,000	37,000	37,000	-	-	
Computerized Data Processing:						
Other Expenses	21,250	23,950	23,770	180	-	
Revenue Administration:						
Salaries and Wages	86,500	84,500	80,836	3,664	-	
Other Expenses	18,725	15,725	12,019	3,706	-	
Tax Assessment Administration:						
Salaries and Wages	111,580	111,580	109,925	1,655	-	
Other Expenses	15,700	15,700	15,243	457	-	
Other Expenses - Re-Assessment				-	-	
Legal Services:						
Other Expenses	240,000	224,550	203,033	21,517	-	
Engineering Services:						
Other Expenses	23,000	20,000	14,500	5,500	-	
Land Use Administration						
Planning Board:						
Salaries and Wages	28,450	28,450	27,378	1,072	-	
Other Expenses	18,100	12,100	5,726	6,374	-	
Zoning Board of Adjustment:						
Salaries and Wages	14,850	14,850	14,224	626	-	
Other Expenses	8,650	8,650	2,677	5,973	-	
Insurance						
General Liability	431,270	431,270	425,578	5,692	-	
Worker Compensation Insurance	-	-	-		-	
Employee Group Health	2,289,851	2,289,851	2,285,935	3,916	-	

	 Appropriated			Expe	ende	d	Unexpended	
	2011 Budget	Budget After Modification	_	Paid or Charged		Reserved	Balance Canceled	Overexpended
OPERATIONS - WITHIN "CAPS" (Continued)								
Public Safety Functions								
Police:								
Salaries and Wages	\$ 3,871,000	\$ 3,871,000	\$	3,744,881	\$	126,119	\$ -	\$ -
Other Expenses	125,250	120,250		108,767		11,483	-	-
Aid to Volunteer Ambulance Companies:								
Other Expenses	25,000	25,000		25,000		-	-	-
Flood Control Committee:								
Salaries and Wages	4,250	4,250		4,200		50	-	-
Other Expenses	1,500	1,500		-		1,500	-	-
Office of Emergency Management:								
Salaries and Wages	5,590	5,590		5,499		91	-	-
Other Expenses	10,500	10,500		844		9,656	-	-
Other Expenses - Emergency	-	120,000		120,000		-		
Fire Department:								
Salaries and Wages	74,725	74,725		66,355		8,370	-	-
Other Expenses	103,430	122,180		115,273		6,907	-	-
Public Works Functions								
Streets and Road Maintenance:								
Salaries and Wages	452,500	452,500		431,581		20,919	-	-
Other Expenses	93,850	86,350		74,323		12,027	-	-
Snow Removal:								
Salaries and Wages	50,000	50,000		26,019		23,981	-	-
Other Expenses	96,500	96,500		83,783		12,717	-	-
Shade Tree Commission:								
Other Expenses	14,000	20,000		10,609		9,391	-	-
Solid Waste Collection:								
Salaries and Wages	70,250	70,250		68,384		1,866	-	-
Other Expenses	1,196,250	1,186,250		1,010,311		175,939		
Garbage and Trash Removal - Contractual	-			-		-	-	-
Buildings and Grounds:								
Salaries and Wages	186,500	186,500		179,064		7,436	-	-
Other Expenses	134,200	130,700		107,447		23,253	-	-
Vehicle Maintenance:								
Salaries and Wages	60,750	60,750		59,288		1,462	-	-
Other Expenses	82,500	86,500		80,360		6,140	-	-
Health and Human Services								
Occupational Safety and Health Act						-	-	-
Health and Human Services								
Board of Health:								
Salaries and Wages	59,200	59,200		56,170		3,030	-	-
Other Expenses Environmental Health Services Commission:	145,640	145,640		142,504		3,136	-	-
Salaries and Wages	1,200	1,200		1,200		_	_	_
Other Expenses	700	700		501		199	-	
Other Expenses	700	700		501		199	-	-

		Appro	priate	ed		Expe	nde	d		Unexpended		
		2011 Budget		Budget After Modification		Paid or Charged	_	Reserved	_	Balance Canceled	Overex	pended
OPERATIONS - WITHIN "CAPS" (Continued)												
B. 1B. 6 5 6												
Park and Recreation Functions Board of Recreation Commissioners												
(R.S. 40:12-1 et seq.):												
Salaries and Wages	\$	158.500	œ	158,500	œ	150,637	œ	7.863	•		\$	
Other Expenses	φ	286,600	φ	286,600	φ	262,462	φ	24,138	φ	•	φ	
Senior Citizens Activities		200,000		200,000		202,402		24,130		•		
Salaries and Wages		55,850		55,850		45.716		10.134		_		_
Other Expenses		33,200		33,200		31,521		1,679		-		-
Other Comment Comments of Comments												
Other Common Operating Functions Celebration of Public Events, Anniversary or Holiday (R.	C E),40 E 4),										
Other Expenses	.5. 50	14,100		14,100		13.518		582				
Accumulated Leave Compensation:		14,100		14,100		13,316		362		•		
Salaries and Wages		150,000		150.000		150.000		_		_		_
Salaties and Wages		130,000		130,000		130,000		•		-		-
Municipal Court												
Municipal Court Administration:												
Salaries and Wages		123,500		123,500		108,399		15,101		-		-
Other Expenses		11,500		11,500		7,089		4,411		-		-
Public Defender (P.L. 1997, C.256):												
Other Expenses		10,000		10,000		8,950		1,050		-		-
Municpal Prosecutor:												
Other Expenses		23,000		23,000		20,850		2,150				
Code Enforcement Administration												
Uniform Construction Code Enforcement Functions:												
Salaries and Wages		232,400		232,400		229,569		2,831		-		-
Other Expenses		7,150		7,150		3,486		3,664		-		-
Utility Expenses and Bulk Purchases												
Gasoline		175,000		175,000		172,713		2,287		-		-
Diesel Fuel		-		-		-		-		-		-
Electricity		125,000		112,000		100,130		11,870		-		-
Telephone and Telegraph		94,500		94,500		93,646		854		-		-
Natural Gas		25,000		25,000		22,310		2,690		-		-
Street Lighting		125,000		168,000		155,413		12,587		-		-
Total Operations - Within "CAPS"	\$	12,593,501	\$	12,713,501	\$	12,032,050	\$	681,451	\$	-	\$	
Contingent		5,000	-	5,000	-	-		5,000		-		-
Total Operations Including Contingent - Within "CAPS"	\$	12,598,501	\$	12,718,501	\$	12,032,050	\$	686,451	\$		\$	
Detail:												
Salaries and Wages	\$	6,341,385	\$	6,359,385	\$	6,103,727	\$	255,658	\$	_	\$	
Other Expenses	\$	6,257,116		6,359,116		5,928,323		430,793		_	\$	-
Olio, Exponoco	Ψ	0,207,110	Ψ	0,000,110	Ψ	0,020,020	Ψ	400,7 90	Ψ	_	¥	_

		Appro	priate	ed		Expe	ende	ed	Unexpended		
		2011 Budget		Budget After Modification	_	Paid or Charged		Reserved	Balance Canceled	_	Overexpended
DEFERRED CHARGES AND STATUTORY EXPENDITU	JRES	S - WITHIN "CA	APS"								
<u>Deferred Charges</u>											
Emergency Authorizations	\$	-	\$	-	\$	-	\$	-	\$ -	-	\$ -
Overexpenditures of Appropriations		-		-		-		-	-	-	-
Expenditure Without Appropriation				-		-		-		_	
	\$	-	\$	-	\$	-	\$	-	\$ -	-	\$ -
Statutory Expenditures											
Public Employees' Retirement System	\$	323,495	\$	323,495	\$	323,495	\$	-	\$ -	-	\$ -
Social Security System (O.A.S.I.)		425,000		425,000		415,705		9,295	-	-	-
Defined Contribution Retirement Program		750		750		206		544	-	-	-
Police and Firemen's Retirement System		799,455		799,455		799,455		-	-	-	-
	\$	1,548,700	\$	1,548,700	\$	1,538,861	\$	9,839	\$	-	\$ -
Total General Appropriations for Municipal Purposes - W	\$	14,147,201	\$	14,267,201	\$	13,570,911	\$	696,290	\$ -		\$ -

			_			
		priated		ended	Unexpended	
	2011 Budget	Budget After Modification	Paid or Charged	Reserved	Balance Canceled	Overexpended
OPERATIONS - EXCLUDED FROM "CAPS"						
Statutory Expenditures						
Length of Service Awards Program (LOSAP)	75,000	75,000		75,000	-	-
Other Public Works Functions						
Stormwater Management - Salary & Wages	48,150	48,150	47,100	1,050	-	-
Stormwater Management - Other	31,100	31,100	23,646	7,454	-	-
Public Safety						
"9-1-1 System"	12,500	12,500	12,466	34	-	-
<u>Education</u>						
Maintenance of Free Public Library - Salary & Wages	447,270	447,270	447,270	-	-	-
Maintenance of Free Public Library - Other	408,367	408,367	408,367	-	-	-
Public and Private Programs Offset by Revenues						
Cash Match for Grants	2,500	2,500	-	2,500	-	-
Municipal Alliance on Alcoholism and Drug Abuse - Cou	10,356	10,356	10,356	-	-	-
Municipal Alliance on Alcoholism and Drug Abuse - Loca	2,589	2,589	2,589	-	-	-
NJ Department of Law & Public Safety - EMA				-	-	-
H1N1 Flu Grant				-	-	-
Drunk Driving Enforcement Fund	3,374	3,374	3,374	-	-	-
Bergen County Historical Preservation Plan				-	-	-
Clean Communities Program	21,948	21,948	21,948	-	-	-
Recycling Tonnage Grant	26,756	26,756	26,756	-	-	-
N.J. Motor Vehicle Services	95,000	95,000	85,211	9,789	-	-
BC Comm. Development ADA Improvements - County				-	-	-
Alcohol Education and Rehab Fund	201	201	201	-		
Police "Over the Limit Under Arrest"	4,196	4,196	4,196	-		
Highlands Plan Conformance Grant	50,000	50,000	50,000	-		
Body Armor Replacement	2,550	2,550	2,550	-		
Total Operations Excluded from "CAPS"	\$ 1,241,857	\$ 1,241,857	\$ 1,146,030	\$ 95,827	\$ -	\$ -
Detail:						
Salaries and Wages	\$ 495,420	\$ 495,420	\$ 494,370	\$ 1,050	\$ -	\$ -
Other Expenses	\$ 746,437	\$ 746,437	\$ 651,660	\$ 94,777	\$ -	\$ -

		Appro	priate	ed	_	Ехре	ende	d		Unexpended	
		2011 Budget		Budget After Modification	_	Paid or Charged	_	Reserved	_	Balance Canceled	Overexpended
CAPITAL IMPROVEMENTS - EXCLUDED FROM "CAP	S"										
Capital Improvement Fund Master Plan	\$	208,000	\$	208,000	\$	208,000	\$	-	\$	-	\$
Total Capital Improvements - Excluded From "CAPS"	\$	208,000	\$	208,000	\$	208,000	\$	-	\$	-	\$
DEBT SERVICE - EXCLUDED FROM "CAPS"											
Municipal Debt Service											
Bond Principal	\$	790,000	\$	790,000	\$	790,000	\$	-	\$	-	\$
Bond Interest		160,296		160,296		160,296		-			
Note Interest		127,952		127,952		127,952		-			
Payment of Bond Anticipation Notes		116,688		116,688		116,688		-		-	
Green Trust Loan Program:											
Loan Repayments of Principal and Interest		10,540		10,540		10,540		-			
Total Debt Service - Excluded From "CAPS"	\$	1,205,476	\$	1,205,476	\$	1,205,476	\$	-	\$	-	\$
DEFERRED CHARGES - EXCLUDED FROM "CAPS"											
Emergency Authorizations	\$	16,000	\$	16,000	\$	16,000	\$	-	\$	-	\$
Deferred Charges to Future Taxation-Unfunded		600,000		600,000		600,000		-		-	
Special Emergency Authorizations - 5 Years (N.J.S. 40A		31,600		31,600		31,600		-		-	
	\$	647,600	\$	647,600	\$	647,600	\$	-	\$	-	\$
Total General Appropriations for Municipal Purposes - E	\$	3,302,933	\$	3,302,933	\$	3,207,106	\$	95,827	\$	-	\$
Subtotal General Appropriations	\$	17,450,134	\$	17,570,134	\$	16,778,017	\$	792,117	\$	-	\$
Reserve for Uncollected Taxes		247,300		247,300		247,300		-		-	
Total General Appropriations	\$	17,697,434	\$	17,817,434	\$	17,025,317	\$	792,117	\$	-	\$
Budget Appropriations - Adopted Budget Budget Appropriations - Added by N.J.S. 40A:4-87	\$	17,697,434	\$	17,697,434							
Emergency Appropriations		-		120,000	_						
•	\$	17,697,434	\$	17,817,434	•						
Other Charges to Income:											
Interfund Advances Originating in Current Year Refund of Prior Year's Revenue						22,439					
Taxes Allocated to School and County:											
Local District School Tax				24,901,453		24,901,453					
Regional High School Tax				10,087,200		10,087,200					
County Tax Levy				4,852,258		4,852,258					
County Open Space				59,271		59,271					
Municipal Open Space Preservation				260,000		260,000					
Added County Taxes				11,226		11,226					
Added County Open Space				-		-					
Added Municipal Open Space				111,911		111,911					
Added Mullicipal Open Space											

BOROUGH OF OAKLAND GRANT FUND STATEMENT OF ASSETS, LIABILITIES AND RESERVES - STATUTORY BASIS

		2011	 2010
<u>ASSETS</u>			
Cash	\$	77,048	\$ 168,658
Intergovernmental Receivable: Grants Receivable	_\$_	204,028	\$ 301,559
Total Assets	\$	281,076	\$ 470,217
LIABILITIES AND RESERVES Interfund Payable: Current Fund	_\$_	-	\$ 95,020
Reserve for Encumbrances	\$	30,854	\$ 78,361
Other Liabilities and Reserves: Appropriated Reserves Unappropriated Reserves	\$	187,293 62,929 250,222	\$ 268,763 28,073 296,836
Total Liabilities and Reserves	\$	281,076	\$ 470,217

Program		Balance cember 31, 2010		Revenue Realized		Received	Unappropriated Reserve Applied			djustments		Balance December 31, 2011	
Federal: U.S. Department of HUD - CDBG Grant	\$	60.010	\$		\$	_	\$		\$	_	\$	60.010	
U.S. Department of HUD - CDBG Grant - Recovery	Ψ.	29.129	•		•	_	Ψ.	_	Ψ.	(29,129)	Ψ.	-	
U.S. Department of Homeland Security - NJ State Police OEM Grant		5.000				5.000		_		(20,120)			
	\$	94,139	\$	-	\$	5,000	\$	-	\$	(29,129)	\$	60,010	
State:													
Recycling Tonnage Grant	\$		\$	26,756	\$	-	\$	26,756	\$	-	\$	-	
Clean Communities Program		-		21,948		-		21,948		-		-	
Drunk Driving Enforcement Fund				3,374		-		3,374		-		-	
Alcohol Education Rehabilitation Program				201		-		201		-		-	
Body Armor Replacement Program				2,550		-		2,550		-		-	
H1N1 Flu Grant		1,287		-		-		-		(1,287)		-	
Municipal Alliance on Alcoholism and Drug Abuse		-		10,356		4,699		-		-		5,657	
Shade Tree Forestry Grant		3,000		-		3,000		-		-		-	
New Jersey DOT - Municipal Aid		35,435		-		-		-		(35,435)		-	
New Jersey DOT - Passed Thru County of Bergen - ADA Ramps		12,698		-		-		-		(7,698)		5,000	
NJ HPO - Historical Preservation Grant		40,000		-		-		-		-		40,000	
Highlands - Plan Conformance		50,000		50,000		51,463		-		-		48,537	
Highlands - Transfer Development Rights		25,000		-		20,176		-		-		4,824	
	\$	167,420	\$	115,185	\$	79,338	\$	54,829	\$	(44,420)	\$	104,018	
Other:													
Bergen County Open Space - Historical Preservation Plan	\$	10,000	\$	-	\$	-	\$	-	\$	-	\$	10,000	
Bergen County Open Space - Historical Preservation Plan		30,000		-		-		-		-		30,000	
	\$	40,000	\$	-	\$	-	\$	-	\$	-	\$	40,000	
Grand Total	\$	301,559	\$	115,185	\$	84,338	\$	54,829	\$	(73,549)	\$	204,028	

Program	_	Balance cember 31, 2010	_	Budget	_	Paid or Charged	-	ncellations and djustments	_	Balance cember 31, 2011
Federal:										
U.S. Department of HUD - CDBG Grant	\$	37,604	\$	-	\$	-	\$	-	\$	37,604
U.S. Department of HUD - CDBG Grant - Recovery		29,128		-		-		(29,128)		-
U.S. Department of HUD - CDBG Grant - ADA Improvements		7,698		-		-		(7,698)		-
U.S. Department of Homeland Security - NJ State Police OEM Grant		5,000		-		-		-		5,000
	\$	79,430	\$	-	\$	-	\$	(36,826)	\$	42,604
State:										
Recycling Tonnage Grant	\$	68,872	\$	26,756	\$	18,737	\$	-	\$	76,891
Clean Communities Program		19,950		21,948		15,704		-		26,194
Body Armor Replacement Program - State		342		2,550		-		-		2,892
Drunk Driving Enforcement Fund		1,207		3,374		1,644		-		2,937
Alcohol Education & Rehabilitation Fund		589		201		320		-		470
Municipal Alliance on Alcoholism and Drug Abuse - County		11,209		10,356		12,109		-		9,456
Municipal Alliance on Alcoholism and Drug Abuse - Local		1,021		-		-		-		1,021
Shade Tree Forestry Grant		-		-		-		-		-
H1N1 Flu Grant		1,498		-		-		(1,287)		211
Over the Limit Under Arrest		-		-		-		_		-
New Jersey DOT - Passed Thru County of Bergen - Municipal Aid		10,106		-		-		(10,106)		-
New Jersey DOT - Passed Thru County of Bergen - ADA Improvements - Loca	al	5,000		-		-		-		5,000
Motor Vehicle Police Fees		-		-		-		-		-
NJ HPO - Historical Preservation Plan		-		-		-		-		-
Highlands - Initial Assessment		-		-		-		-		-
Highlands - Plan Conformance		526		50,000		35,109		-		15,417
Highlands - Transfer Development Rights		4,824		-		4,824		-		-
	\$	125,144	\$	115,185	\$	88,447	\$	(11,393)	\$	140,489
Other:										
BCUA Municipal Recycling Assistance Program	\$	33,582	\$	_	\$	-	\$	(33,582)	\$	_
Bergen County Open Space - Historical Preservation Plan	•	_		_	•	-	•	-	•	_
Bergen County Open Space - Historical Preservation Plan		30,000		-		25,800		-		4,200
Private Donations		607		_		-		(607)		-
	\$	64,189	\$	-	\$	25,800	\$	(34,189)	\$	4,200
Grand Total	\$	268,763	\$	115,185	•	114,247	•	(82,408)	¢	187,293

BOROUGH OF OAKLAND GRANT FUND STATEMENT OF UNAPPROPRIATED RESERVES Year Ended December 31, 2011

Program	Balance cember 31, 2010	Appropriated in 2011			Received in 2011	_A	djustments	Balance December 31, 2011		
State:										
Clean Communities Program	\$ 21,948	\$	21,948	\$	21,100	\$	-	\$	21,100	
Body Armor Replacement Program	2,550		2,550		2,630		-		2,630	
Recycling Tonnage Grant	-		26,756		57,172		-		30,416	
Alcohol Education & Rehabilitation Grant	201		201		1,025		-		1,025	
Drunk Driving Enforcement Fund	3,374		3,374		7,758		-		7,758	
	\$ 28,073	\$	54,829	\$	89,685	\$	-	\$	62,929	

		2011		2010
<u>ASSETS</u>				
Cash:				
Trust & Escrow Deposit Account	\$	2,228,865	\$	1,758,366
Unemployment Account		212,445		16,608
Unemployment - Certificate of Deposit		-		200,000
Municipal Open Space Trust Account		414,104		1,253,371
Landfill Closure Account		2,080		2,077
Payroll Agency Account		51,464		-
Animal Control Account		23,120		19,031
Animal Control - Change Fund		50		50
COAH Trust Fund		813,016		46,803
COAH Trust Fund - Certificate of Deposit		-		750,000
Library Settlement Trust Fund		400.604		102,029
Lien Redemption Trust Fund		408,621		98,239
Lien Redemption Trust Fund - Certificate of Deposit		-		150,000
P.A.T.F. #I	\$	4,153,828	\$	4,396,637
		.,,		.,,,,,,,,,,
Deferred Compensation Plan Assets: Lincoln Financial Group	\$	586.044	\$	556,516
Lincoln Financial Group	_Ψ	300,044	φ	330,310
Interfund Receivable:				
Current Fund	\$	106	\$	219
Total Assets	\$	4,739,978	\$	4,953,372
LIABILITIES AND RESERVES				
Other Liabilities and Reserves:				
Net Payroll Payable				
Payroll Deductions Payable	\$	51,464		-
Reserve for Animal Control Expenditures		23,170		19,080
Reserve for Developers and Escrow Deposits		287,236		904,419
Reserve for Landfill Closure		2,080		2,077
Reserve for Municipal Open Space		414,104		1,253,590
Reserve for Unemployment Claims		212,445		216,608
Reserve for P.A.T.F. I Expenditures		63		63
Reserve for COAH Expenditures		813,016		796,804
Reserve for Board of Recreation Commission Expenditures		54,255		28,230
Reserve for Celebration of Public Events and Centennial Celebration		106,741		92,136
Reserve for Municipal Alliance on Alcohol & Drug Abuse Expenditures		16,948		9,937
Reserve for Library Settlement Expenditures		102,070		102,029
Reserve for Lien Redemption Expenditures		408,621		248,239
Reserve for Health Benefit Claims		840,888		723,644
Reserve for Deferred Compensation		586,044		556,516
Reserve for Soil Movement		13,367		-
Reserve for Performance Bond		194,343		-
Reserve for Board of Health - Marriage Licenses		2,265		-
Reserve for Recycling Containers		2,460		-
Reserve for Shade Tree		9,743		-
Reserve for Wedding Donation		700		-
Reserve for POAA		792		-
Reserve for Public Defender		6,338		-
Reserve for Snow Removal		101,543		-
Reserve for Accumulated Absence		433,940		-
Reserve for Off-Duty Police Officer	Φ.	55,342	Φ.	4.050.070
	\$	4,739,978	\$	4,953,372

BOROUGH OF OAKLAND GENERAL CAPITAL FUND STATEMENT OF ASSETS, LIABILITIES AND FUND BALANCE - STATUTORY BASIS

		2011		2010
<u>ASSETS</u>				
Cash: General Capital Account Community Development Account	\$	828,222 1	\$	1,641,299
Certificate of Deposit	\$	828,223	\$	2,000,000 3,641,300
	Ψ_	020,223	φ	3,041,300
Interfund Receivable: Current Fund	\$	-	\$	70,000
The second of th				
Intergovernmental Receivable: Grants Receivable	\$	496,725	\$	346,725
Deferred Charges:				
Funded	\$	3,485,000	\$	4,285,540
Unfunded		10,634,521		12,965,420
	\$	14,119,521	\$	17,250,960
Total Assets	\$	15,444,469	\$	21,308,985
LIABILITIES AND FUND BALANCE				
Reserve for Encumbrances	\$	446,921	\$	350,458
Other Liabilities and Reserves:				
Capital Improvement Fund	\$	267,891	\$	128,132
Reserve for Payment of Debt Service		294,157		2,050,416
	\$	562,048	\$	2,178,548
larana and Authoritations				
Improvement Authorizations: Funded	\$	563,549	\$	495,695
Unfunded	φ	3,121,729	Ψ	3,508,039
- Thanasa	\$	3,685,278	\$	4,003,734
Serial Bonds Payable	\$	3,485,000	\$	4,275,000
		-,,		, -,
Bond Anticipation Notes Payable	\$	6,853,177	\$	9,942,620
Loan Payable	\$	-	\$	10,539
Fund Balance	\$	412,045	\$	548,086
Total Liabilities and Fund Balance	\$	15,444,469	\$	21,308,985

BOROUGH OF OAKLAND GENERAL CAPITAL FUND STATEMENT OF LOANS PAYABLE Year Ended December 31, 2011

Date of Issue - Purpose	 Total Amount of Issue	D	Balance ecember 31, 2010	_	Issued In 2011	_	_	Paid by Budget Appropriation	_	Refinance Adjustment	_	Balance December 31, 2011
1993 N.J.D.E.P. Loan	\$ 320,500	\$	10,539	\$		-	\$	10,539	\$		-	\$ -
		\$	10,539	\$		-	\$	10,539	\$			\$ -

BOROUGH OF OAKLAND GENERAL CAPITAL FUND STATEMENT OF DEFERRED CHARGES TO FUTURE TAXATION - UNFUNDED Year Ended December 31, 2011

Improvement	Balance December 31, 2010	Authorized	Raised In Budget	BANs Paid By Budget Appropriation and Receipts	Serial Bonds Issued	Cancellations	Balance December 31, 2011	An Outstanding BANs	alysis of Balance B&N Authorized	Capital Cash
#05-512 Various Capital Improvements	\$ 528,170 \$	- \$	(528,170)	\$ - \$	-	\$ -	\$ -	\$ - 5	5 - \$	-
#06-544 Various Capital Improvements	76,190	=	(71,830)	=	-	-	4,360	=	4,360	-
#07-558 Various Capital Improvements	229,425	-	-	(168,367)	-	-	61,058	61,058	-	-
#07-561/#09-588 Various Capital Improvements	927,500	-	-	(183,778)	-	-	743,722	743,722	-	-
#08-567 Acquisition of Real Property	5,000,000	-	-	(2,500,000)	-	-	2,500,000	2,500,000	-	-
#08-586 Various Capital Improvements	1,067,695	-	-	(37,298)	-	-	1,030,397	1,030,397	-	-
#09-607 Acquistion of Real Property	2,490,000	-	-	(200,000)	-	-	2,290,000	2,290,000	-	-
#07-561/09-588 Various Capital Improvements	228,000	-	-	=	-	-	228,000	228,000	-	-
#10-617 Various Capital Improvements	1,152,768	-	-	=	-	(127,061)	1,025,707	=	1,025,707	-
#10-621 Allerman Brook - Supplemental	65,500	-	-	=	-	-	65,500	=	65,500	-
#10-636 Various Capital Improvements	1,200,172	-	-	-	-	(8,745)	1,191,427	-	1,191,427	-
#11-643 Various Capital Imp (10-636 Supp)	-	282,388	-	-	-	-	282,388	=	282,388	-
#11-652 Various Capital Improvements	<u> </u>	1,211,962	-	-	-	-	1,211,962	-	1,211,962	<u>-</u>
	\$ 12,965,420 \$	1,494,350 \$	(600,000)	\$ (3,089,443) \$	-	\$ (135,806)	\$ 10,634,521	\$ 6,853,177	3,781,344 \$	

 Bond Anticipation Notes Payable
 9,942,620
 \$ 6,853,177

 Bond Anticipation Notes Paid With Capital Cash
 528,170

 Bonds and Notes Authorized but not Issued
 2,494,630
 3,781,344

 \$ 12,965,420
 \$ 10,634,521

BOROUGH OF OAKLAND
GENERAL CAPITAL FUND
SCHEDULE OF IMPROVEMENT AUTHORIZATIONS
Year Ended December 31, 2011

					Aut	horized							
Description	Balan Funde	ce - Januar d	y 1, 2011 Unfunded	Capital Improvement Fund	Capital Surplus	Grants	Bonds & N	Notes	Expended	Refunded	Cancellations and Adjustments	Balance - Decemb	per 31, 2011 Unfunded
#97-330 1997 Road Resurfacing Program	\$	- \$	-	\$ -	\$	- \$	- \$	- \$	- (· -	- \$ -	\$ - \$	-
#99-362/02-429/02-430 Library Addition	33	32,629	-	-		-	-	-	3,306	-		329,323	-
#02-440 Various Capital Improvements		-	-	-		-	-	-	-	-		-	-
#04-475 Various Capital Improvements		-	-	-		-	-	-	-	-		-	-
#05-512 Various Capital Improvements		-	-	-		-	-	-	-	-	-	-	-
#06-534 Flood Control Allerman Brook		-	185,050	-		-	-	-	26,550	-	-	-	158,500
#06-538 Various Capital Improvements		-	69,921	-		-	-	-	4,735	-	(65,186)	-	-
#07-558 Various Capital Improvements		-	20,892	-		-	-	-	553	-	(20,339)	-	-
#07-561 Various Capital Improvements		-	253,055	-		-	-	-	92,695	-	-	-	160,360
#08-567 Acquisition of Real Property		-	94,434	-		-	-	-	-	-	239	-	94,673
#08-582 Various Capital Improvements		-	-	-		-	-	-	-	-	-	-	-
#08-586 Various Capital Improvements		-	589,478	-		-	-	-	61,873	-	-	-	527,605
#09-607 Acquisition of Real Property		-	157,140	-		-	-	-	-	-	17,347	-	174,487
#10-617 Various Capital Improvements		-	905,861	-		-	-	-	778,800	-	(127,061)		-
#10-618 Various Capital Improvements	2	25,075	-	-		-	-	-	16,550	-	-	8,525	-
#10-621 Allerman Brook - Supplemental		-	32,036	-		-	-	-	746	-	-	-	31,290
#10-630 Fire Rescue Truck - Supplemental	2	25,000	-	-		-	-	-	25,000	-	-	-	-
#10-635 Various Capital Improvements	4	19,825	-	-		-	-	-	30,683	-	(780)	18,362	-
#10-636 Various Capital Improvements	(3,166	1,200,172	-		-	-	-	774,128	-	(8,745)	-	480,465
#11-643 Various Capital Imp (10-636 Supp)		-	-	14,862		-	- 28	32,388	5,583	-	-	9,279	282,388
#11-645 Improvement to Pawnee Road		-	-	-		150,00	00	-	150,000	-	-	-	-
#11-652 Various Capital Improvements		-	-	63,788		-	- 1,21	11,962	824	-	-	62,965	1,211,961
#11-653 Purchase of Capital Equipment		-	-	-	303,850)	-	-	168,755	-	-	135,095	<u> </u>
	\$ 49	95,695 \$	3,508,039	\$ 78,650	\$ 303,850) \$ 150,00	00 \$ 1,49	94,350 \$	2,140,781	-	\$ (204,525)	\$ 563,549 \$	3,121,729

BOROUGH OF OAKLAND GENERAL CAPITAL FUND STATEMENT OF SERIAL BONDS PAYABLE Year Ended December 31, 2011

Date of Issue - Purpose	Total Amount of Issue		Balance ecember 31, 2010	 Issued In 2011		Paid by Budget Appropriation		De	Balance ecember 31, 2011
09/26/02 General Improvement Bonds	4,494,000	\$	_,,	\$	-	\$	575,000	\$	1,754,000
12/01/06 General Improvement Bonds (A)	1,096,000		866,000		-		65,000		801,000
12/01/06 General Improvement Bonds (C)	1,580,000		1,080,000		-		150,000		930,000
		\$	4,275,000	\$	-	\$	790,000	\$	3,485,000

BOROUGH OF OAKLAND GENERAL CAPITAL FUND STATEMENT OF BOND ANTICIPATION NOTES PAYABLE Year Ended December 31, 2011

Improvement Description	Amount of Original Note	Date of Original Note	Date of Issue	Date of Maturity	Interest Rate	De	Balance ecember 31, 2010	Issued	Decreased	Budget Appropriation and Receipts	eceipts oplied	_	Balance cember 31, 2011
10-1R #07-561/09-588 Various Capital Improvements #08-567 Various Capital Improvements #07-558 Various Capital Improvements #08-586 Various Capital Improvements #07-561/09-588 Various Capital Improvements	997,500 5,045,000 229,425 1,067,695 228,000	10/30/08 10/30/08 08/18/06 02/11/09 02/11/09	02/11/10 02/11/10 02/11/10 02/11/10 02/11/10	02/11/11 02/11/11 02/11/11 02/11/11	1.50% 1.50% 1.50% 1.50%	\$	927,500 5,000,000 229,425 1,067,695 228,000	\$ - - -	\$ 743,722 2,500,000 61,058 1,030,397 228,000	\$ 183,778 2,500,000 168,367 37,298	\$ 	\$	-
10-1 #09-607 Acquisition of Real Property	2,490,000	05/27/10	05/27/10	02/11/11	0.92%		2,490,000	-	2,290,000	200,000	-		-
11-3R #07-561/09-588 Various Capital Improvements #08-567 Various Capital Improvements #07-558 Various Capital Improvements	997,500 5,045,000 229,425	10/30/08 10/30/08 08/18/06	02/11/11 02/11/11 02/11/11	02/11/12 02/11/12 02/11/12	1.50% 1.50% 1.50%		- - -	743,722 2,500,000 61,058		- - -	- - -		743,722 2,500,000 61,058
#08-586 Various Capital Improvements #07-561/09-588 Various Capital Improvements	1,067,695 228,000	02/11/09 02/11/09	02/11/11 02/11/11	02/11/12 02/11/12	1.50% 1.50%		-	1,030,397 228,000		-	-		1,030,397 228,000
#09-607 Acquisition of Real Property	2,490,000	05/27/10	02/11/11	02/11/12	0.92%	\$	9,942,620	\$ 2,290,000 6,853,177	\$ 6,853,177	\$ 3,089,443	\$ -	\$	2,290,000 6,853,177

BOROUGH OF OAKLAND GENERAL CAPITAL FUND STATEMENT OF BONDS AND NOTES AUTHORIZED BUT NOT ISSUED Year Ended December 31, 2011

Improvement Description		Balance ecember 31, 2010	Authorized		BANs Issued		Raised		Cancellations/ Adjustments		Balance ecember 31, 2011
#06-544 Various Capital Improvements	\$	76,190	\$	_	\$ -	\$	(71,830)	\$	-	\$	4,360
#10-617 Various Capital Improvements		1,152,768		-	-		-		(127,061)		1,025,707
#10-621 Allerman Brook - Supplemental		65,500		-	-		-				65,500
#10-636 Various Capital Improvements		1,200,172		-	-		-		(8,745)		1,191,427
#11-643 Various Capital Imp (10-636 Supp)		-		282,388	-		-		-		282,388
#11-652 Various Capital Improvements		-		1,211,962	-		-				1,211,962
	\$	2,494,630	\$	1,494,350	\$ -	\$	(71,830)	\$	(135,806)	\$	3,781,344

BOROUGH OF OAKLAND WATER UTILITY OPERATING FUND STATEMENT OF ASSETS, LIABILITIES AND FUND BALANCE - STATUTORY BASIS

	 2011	 2010
<u>ASSETS</u>		
Cash: Operating Account Change Funds	\$ 610,497 50	\$ 492,247 50
•	\$ 610,547	\$ 492,297
Consumer Accounts Receivable	\$ 249,108	\$ 280,839
Total Assets	\$ 859,655	\$ 773,136
LIABILITIES AND FUND BALANCE Reserve for Encumbrances	\$ 31,223	\$ 21,675
Appropriation Reserves	\$ 86,929	\$ 33,870
Other Liabilities and Reserves: Accrued Interest on Bonds Overpayments Reserve for Rate Stabilization	\$ 5,309 24,207 50,000 79,516	\$ 6,413 13,881 - 20,294
Reserve for Receivables	\$ 249,108	\$ 280,839
Fund Balance	\$ 412,879	\$ 416,458
Total Liabilities and Fund Balance	\$ 859,655	\$ 773,136

BOROUGH OF OAKLAND WATER UTILITY OPERATING FUND STATEMENT OF REVENUES AND OTHER CREDITS TO INCOME - STATUTORY BASIS Year Ended December 31, 2011

	 Inticipated Budget		Realized	Excess/ (Deficit)
Operating Surplus Anticipated	\$ 50,000	\$	50,000	\$ <u> </u>
Rents	\$ 1,866,000	\$	1,838,388	\$ (27,612)
Miscellaneous: Interest on Delinquent Accounts Hydrants Reserve for Debt Service Total Miscellaneous	\$ 4,000 - - 4,000 1,920,000	\$ \$	11,631 - - 11,631 1,900,019	\$ 7,631 - - - - - - - - - - - - - - - - - - -
Other Credits to Income: Non-Budget Revenues Unexpended Balance of Appropriation Reserves Unexpended Balances Cancelled Cancellations and Adjustments	\$ - - - -	\$	161 39,874 26,367 - 66,402	\$ 161 39,874 26,367 - 66,402
Total Revenues and Credits to Income	\$ 1,920,000	\$	1,966,421	\$ 46,421

BOROUGH OF OAKLAND
WATER UTILITY OPERATING FUND
STATEMENT OF EXPENDITURES AND OTHER CHARGES TO INCOME - STATUTORY BASIS
Year Ended December 31, 2011

		Approp	ions		Expe	nde	ed		Unexpended			
	_	Adopted Budget		Budget After Modification		Paid or Charged		Reserved	_	Balance Canceled	Overexpenditure	
Operating:												
Salaries and Wages	\$	524,900	\$	524,900	\$	512,800	\$	12,100	\$	-	\$	-
Other Expenses:												
Other Expenses	\$	250,650	\$	250,650	\$	213,176	\$	37,474	\$	-	\$	-
Utilities	•	284,500	•	284,500	•	231,274	•	28,226	•	25,000	•	-
Group Insurance		155,440		155,440		155,440		-				-
Other Insurance		47,700		47,700		47,700		-		-		-
	\$	738,290	\$	738,290	\$	647,590	\$	65,700	\$	25,000	\$	-
Capital Improvements:												
Capital Improvement Fund	\$	75,000	\$	75,000	\$	75,000	\$	_	\$	-	\$	_
Capital Outlay	Ψ	468	Ψ	468	Ψ	70,000	Ψ	468	Ψ	_	Ψ	_
Suprial Sullay	\$	75,468	\$	75,468	\$	75,000	\$	468	\$	-	\$	-
Dalet Occasions												
Debt Service:	æ	405.000	•	405.000	•	405.000	•	_	¢.		r.	
Payment of Bonds Interest on Bonds	\$	405,000 76,950	Ф	405,000 76,950	Ф	405,000 75,583	Ф	-	\$	1,367	\$	-
Interest on Notes		76,950		76,930		75,565		-		1,307		-
interest on Notes	\$	481,950	\$	481,950	\$	480,583	\$		\$	1,367	\$	
		,		. ,						,		
Deferred Charges:												
Emergency Authorizations	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Overexpenditures		-		-		-		-		-		-
	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Statutory Expenditures:												
Public Employees Retirement System	\$	49,392	\$	49,392	\$	49,392	\$	-	\$	-	\$	-
Social Security System		50,000		50,000		41,339		8,661		-		-
Unemployment Compensation		-		· -				-		-		-
	\$	99,392	\$	99,392	\$	90,731	\$	8,661	\$	-	\$	-
Deficit in Operations in Prior Years	\$	-	\$	-	\$	-	\$	-	\$	-	\$	
Total Appropriations	\$	1,920,000	\$	1,920,000	\$	1,806,704	\$	86,929	\$	26,367	\$	_

Other Charges to Income: Refund of Prior Year's Revenue

\$ -

BOROUGH OF OAKLAND WATER UTILITY CAPITAL FUND STATEMENT OF ASSETS, LIABILITIES AND FUND BALANCE - STATUTORY BASIS

	_	2011	 2010
<u>ASSETS</u>			
Cash: Operating Account Investments - Certificate of Deposit	\$	119,836 500,000 619,836	\$ 419,057 500,000 919,057
Fixed Capital	\$	10,589,757	\$ 10,589,757
Fixed Capital Authorized & Uncompleted	\$	2,778,587	\$ 1,538,587
Total Assets	\$	13,988,180	\$ 13,047,401
LIABILITIES AND FUND BALANCE			
Reserve for Encumbrances	\$	75,605	\$ 143,449
Other Liabilities and Reserves: Capital Improvement Fund Reserve for Amortization Reserve for Deferred Amortization	\$	310,604 9,065,757 737,500 10,113,861	\$ 635,604 8,660,757 337,500 9,633,861
Improvement Authorizations: Funded Unfunded	\$	583,341 1,539,442 2,122,783	\$ 354,166 734,993 1,089,159
Serial Bonds Payable	\$	1,524,000	\$ 1,929,000
Fund Balance	\$	151,931	\$ 251,932
Total Liabilities and Reserves	\$	13,988,180	\$ 13,047,401

BOROUGH OF OAKLAND WATER UTILITY CAPITAL FUND SCHEDULE OF IMPROVEMENT AUTHORIZATIONS Year Ended December 31, 2011

				_			Authorized										
					Capit	al											
		Balance - Jar	nuary	1, 2011	Improve	ment	Capital									Balance - Decem	ber 31, 2011
Description		Funded		Jnfunded	Fund	<u> </u>	Surplus	B	onds & Notes		Expended	Adjustments	Car	ncellations		Funded	Unfunded
#06-539 Various Capital Improvements	\$	324,358	¢.		•	•		¢.	-	ď	17.005	c	¢		¢.	307,353 \$	
·	Φ	324,336	Ф	- ;	₽	- \$		- \$	-	Φ	,	\$ -	\$	-	Φ	301,333 p	
#07-563 Lawlor/Walnut Water Mains		-		233,993		-		-	-		8,364	-		-		-	225,629
#08-585 Water Improvements - Well #8		-		501,000		-		-	-		27,187	-		-		-	473,813
#09-597 Water Improvements - Well #7		29,808		-		-		-	-		-	-		-		29,808	-
#11-637 Various Water Improvements		-		-	40	00,000		-	840,000		253,820	-		-		146,180	840,000
#11-654 Water Improvements - Well #8		-		-		-	100,0	00	-		-	-		-		100,000	<u>-</u>
	\$	354,166	\$	734,993	\$ 40	00,000 \$	100,0	00 \$	840,000	\$	306,376	\$ -	\$	-	\$	583,341 \$	1,539,442

BOROUGH OF OAKLAND WATER UTILITY CAPITAL FUND STATEMENT OF SERIAL BONDS PAYABLE Year Ended December 31, 2011

Date of Issue - Purpose	Total Amount of Issue	Balance cember 31, 2010	 Issued In 2011	_	Paid by Budget propriation	De	Balance ecember 31, 2011
09/26/02 General Improvement Bonds 12/01/06 General Improvement Bonds	1,997,000 932.000	1,307,000 622,000		-	315,000 90.000		992,000 532,000
, , , , , , , , , , , , , , , , , , ,	,,,,,,	\$ 1,929,000	\$	-	\$ 405,000	\$	1,524,000

BOROUGH OF OAKLAND WATER UTILITY CAPITAL FUND STATEMENT OF BONDS AND NOTES AUTHORIZED BUT NOT ISSUED Year Ended December 31, 2011

Improvement Description	Balance December 31, 2010		Authorized		BANs Issued		Bonds Issued			ancellations/	Balance cember 31, 2011
#06-539 Various Water Improvements	\$	932,000	\$	-	\$	-	\$	-	\$	-	\$ 932,000
#07-563 Lawlor/Walnut Water Mains		370,500		-		-		-		-	370,500
#08-585 Water Improvements - Well #8		570,000		-		-		-		-	570,000
#89-139 Various Water Improvements		58,000		-		-		-		(58,000)	-
#92-262 Air Stripping Facility		21,823		-		-		-		(21,823)	-
#927 Acquisition of Water Meters		294,000		-		-		-		(294,000)	-
#97-331 Improvements to Water System		380,000		-		-		-		(380,000)	-
#98-351 Improvements to Water System		1,800,000		-		-		-		(1,800,000)	-
#11-637 Various Water Improvements		-		840,000		-		-		-	840,000
	\$	4,426,323	\$	840,000	\$	-	\$	-	\$	(2,553,823)	\$ 2,712,500

BOROUGH OF OAKLAND SEWER UTILITY OPERATING FUND STATEMENT OF ASSETS, LIABILITIES AND FUND BALANCE - STATUTORY BASIS

	 2011	 2010
<u>ASSETS</u>		
Cash: Operating Account Change Funds	\$ 234,473 25	\$ 155,741 25
	\$ 234,498	\$ 155,766
Consumer Accounts Receivable	\$ 53,532	\$ 63,906
Total Assets	\$ 288,030	\$ 219,672
LIABILITIES AND FUND BALANCE		
Accounts Payable	\$ 2,786	\$
Reserve for Encumbrances	\$ 20,417	\$ 11,321
Appropriation Reserves	\$ 34,669	\$ 48,782
Other Liabilities and Reserves: Accrued Interest on Notes Overpayments Reserve for Rate Stabilization	\$ 3,771 4,808 12,000 20,579	\$ 1,997 6,000 7,997
Reserve for Receivables	\$ 53,532	\$ 63,906
Fund Balance	\$ 156,047	\$ 87,666
Total Liabilities and Fund Balance	\$ 288,030	\$ 219,672

BOROUGH OF OAKLAND SEWER UTILITY OPERATING FUND STATEMENT OF REVENUES AND OTHER CREDITS TO INCOME - STATUTORY BASIS Year Ended December 31, 2011

	nticipated Budget	 Realized	 Excess/ (Deficit)
Operating Surplus Anticipated	\$ 25,000	\$ 25,000	\$
Rents	\$ 344,500	\$ 398,255	\$ 53,755
Miscellaneous: Interest on Delinquent Accounts Deficit (General Budget) Total Miscellaneous	\$ - - -	\$ - - -	\$ - - -
	\$ 369,500	\$ 423,255	\$ 53,755
Other Credits to Income: Non-Budget Revenues Unexpended Balance of Appropriation Reserves Cancellations and Adjustments	\$ - - - -	\$ 377 39,249 - 39,626	\$ 377 39,249 - 39,626
Total Revenues and Credits to Income	\$ 369,500	\$ 462,881	\$ 93,381

BOROUGH OF OAKLAND SEWER UTILITY OPERATING FUND STATEMENT OF EXPENDITURES AND OTHER CHARGES TO INCOME - STATUTORY BASIS Year Ended December 31, 2011

		Approp	riatio	ns		Expe	ende	ed		Unexpended	
		Adopted Budget		udget After lodification		Paid or Charged		Reserved		Balance Canceled	Overexpenditure
Operating:											
Salaries and Wages	\$	94,500	\$	94,500	\$	94,500	\$	-	\$	-	\$ -
Other Expenses:											
Other Expenses	\$	140,400	\$	136.629	\$	116,491	\$	20,138	\$	-	\$ -
Utilities	Ψ	40,000	Ψ.	40,000	Ψ	31,544	۳	8,456	۳	-	-
Group Insurance		26,600		26,600		26,600		-,		-	_
Other Insurance		9,830		9,830		9,830		_		-	_
Reserve for Debt Service		15,000		15,000		15,000		_		-	_
	\$	231,830	\$	228,059	\$	199,465	\$	28,594	\$	-	\$ -
Capital Improvements:											
Capital Improvement Fund	\$	19,000	\$	19,000	\$	19,000	\$		\$	-	\$ -
Capital Outlay		279		279		-		279		-	-
	\$	19,279	\$	19,279	\$	19,000	\$	279	\$	-	\$ -
Debt Service:											
Payment of Bonds	\$	_	\$	_	\$	_	\$	_	\$	-	\$ -
Interest on Bonds	Ψ		Ψ	_	Ψ	_	۳	_	۳	_	
Interest on Notes		1,830		5,601		5,601		_		-	_
interest on Notes	\$	1,830	\$	5,601	\$	5,601	\$	-	\$	-	\$ -
Deferred Charges:	_		_		_		_		_		_
Emergency Authorizations	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -
Overexpenditures	_	-	•	-	_	-	_	-	_	-	-
	\$	-	\$		\$	-	\$	-	\$	-	\$ -
Statutory Expenditures:											
Public Employees Retirement System	\$	7,561	\$	7,561	\$	7,561	\$	_	\$	-	\$ -
Social Security System	•	14,500	•	14,500	•	8,704	•	5,796	•	-	-
Unemployment Compensation		-				-		-,		-	-
, ,	\$	22,061	\$	22,061	\$	16,265	\$	5,796	\$	-	\$ -
5 5 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7		·			_		_		_		
Deficit in Operations in Prior Years	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -
Total Appropriations	\$	369,500	\$	369,500	\$	334,831	\$	34,669	\$	-	\$ -

Other Charges to Income: Refund of Prior Year's Revenue

\$ -

BOROUGH OF OAKLAND SEWER UTILITY CAPITAL FUND STATEMENT OF ASSETS, LIABILITIES AND FUND BALANCE - STATUTORY BASIS

		 2010	
<u>ASSETS</u>			
Cash: Sewer Capital Account	\$	96,616	\$ 102,029
Fixed Capital	\$	74,100	\$ 74,100
Fixed Capital Authorized & Uncompleted	\$	979,000	\$ 282,000
Total Assets	\$	1,149,716	\$ 458,129
LIABILITIES AND FUND BALANCE			
Reserve for Encumbrances	\$	111,196	\$ 8,250
Other Liabilities and Reserves: Capital Improvement Fund Reserve for Payment of Debt Service Reserve for Amortization	\$	25,000 20,000 74,100 119,100	\$ 6,000 5,000 74,100 85,100
Improvement Authorizations: Funded Unfunded	\$	- 637,420 637,420	\$ 82,779 82,779
Bond Anticipation Notes Payable	\$	282,000	\$ 282,000
Total Liabilities and Fund Balance	\$	1,149,716	\$ 458,129

BOROUGH OF OAKLAND SEWER UTILITY CAPITAL FUND SCHEDULE OF FIXED CAPITAL Year Ended December 31, 2011

	_
b	-:

Description	Decer	lance nber 31, 010	Transferred From Fixed Capital Authorized & Uncompleted		Adjustments	Cancellations	S	Balance December 31, 2011
Unidentified from CY2004 Audit	\$	74,100	\$	- \$	-	\$	-	\$ 74,100

BOROUGH OF OAKLAND SEWER UTILITY CAPITAL FUND SCHEDULE OF FIXED CAPITAL AUTHORIZED AND UNCOMPLETED Year Ended December 31, 2011

G-6

Description	Balance ecember 31, 2010	 Authorized	Т	ransferred to Fixed Capital	_	Adjustments	-	Cancellations	_	Balance December 31, 2011
#08-575/#08-584 Various Public Improvements #11-BOND-638 Various Public Improvements	\$ 282,000 - 282,000	\$ 697,000 697,000	\$		- - -	\$ - - \$ -	9	- -	\$	282,000 697,000 979,000

BOROUGH OF OAKLAND SEWER UTILITY CAPITAL FUND SCHEDULE OF ENCUMBRANCES PAYABLE Year Ended December 31, 2011

Vendor	Ordinance Number	Dece	alance ember 31, 2010	 Paid		ļ	Accrued	 Cancellations	 Balance December 31, 2011
Crew Engineers, Inc.	08-575	\$	8,250		,	\$	51,471	\$ -	\$ 59,721
National Water Main Cleaning	11-638	\$	8,250	\$	- ;	\$	51,475 102,946	\$ -	\$ 51,475 111,196

BOROUGH OF OAKLAND SEWER UTILITY CAPITAL FUND SCHEDULE OF CAPITAL IMPROVEMENT FUND Year Ended December 31, 2011

Description	Balance cember 31, 2010	Sewer perating Fund ppropriation	Used to Finance thorizations	 Cancelled Funded Authorizations	[Balance December 31, 2011
Capital Improvement Fund	\$ 6,000	\$ 19,000	\$ _	\$ _	\$	25,000

BOROUGH OF OAKLAND SEWER UTILITY CAPITAL FUND SCHEDULE OF RESERVE FOR DEBT SERVICE Year Ended December 31, 2011

Ordinance	Balance ember 31, 2010	Oį	Sewer perating Fund Revenue	Cancelled Funded uthorizations	Balance December 31, 2011		
Unallocated - CY2010 Budget Unallocated - CY2011 Budget	\$ 5,000 - 5,000	\$	- - -	\$ 15,000 15,000	\$	5,000 15,000 20,000	

BOROUGH OF OAKLAND SEWER UTILITY CAPITAL FUND SCHEDULE OF RESERVE FOR AMORTIZATION Year Ended December 31, 2011 G-10

		Transferred From Fixed			
	Balance	Capital			Balance
Description	December 31, 2010	Authorized & Uncompleted	Adjustments	Cancellations	December 31, 2011
·					
Unidentified from CY2004 Audit	\$ 74,100	\$ -	\$ -	\$ -	\$ 74,100

BOROUGH OF OAKLAND SEWER UTILITY CAPITAL FUND SCHEDULE OF IMPROVEMENT AUTHORIZATIONS Year Ended December 31, 2011

	Balance -	Janua	ary 1, 2011	Е	Bonds & Notes							Balance - De	cer	nber 31, 2011
Description	Funded		Unfunded	_	Authorized	_	Expended	_	Adjustments	_	Cancellations	Funded		Unfunded
#08-575/#08-584 Various Sewer Improvements #11-BOND-638 Various Public Improvements	\$	- \$	82,779	\$	- 697,000	\$	66,782 75,577	\$	-	\$	-	\$	- :	\$ 15,997 621,423
	\$	- \$	82,779	\$	697,000	\$	142,359	\$	-	\$	-	\$	- ;	\$ 637,420

BOROUGH OF OAKLAND SEWER UTILITY CAPITAL FUND STATEMENT OF BOND ANTICIPATION NOTES PAYABLE Year Ended December 31, 2011

G-12

Improvement Description	Amount of Original Note	Date of Original Note	Date of Issue	Date of Maturity	Interest Rate	Balance cember 31, 2010	 Issued	D	ecreased	Pa	ydown	D(Balance ecember 31, 2011
10-1SU #08-575/08-584 Skyview Sewer Plant Improvements #08-575/08-584 Skyview Sewer Plant Improvements	282,000 282,000	05/27/10 05/27/10	05/27/10 02/11/11	02/11/11 02/11/12	0.92% 1.50%	\$ 282,000 - 282,000	\$ 282,000 282,000	\$	282,000 - 282,000			- \$ - - \$	- 282,000 282,000

BOROUGH OF OAKLAND SEWER UTILITY CAPITAL FUND SCHEDULE OF BONDS AND NOTES AUTHORIZED BUT NOT ISSUED Year Ended December 31, 2011

G-13

	Balance December 31	,			Cance ar	llations nd	Dε	Balance ecember 31,
Description	2010		Authorized	 Issued	Adjust	ments		2011
#11-BOND-638 Various Public Improvements	\$	- \$	697,000	\$	- \$	_	\$	697,000

BOROUGH OF OAKLAND SEWER ASSESSMENT TRUST FUND STATEMENT OF ASSETS, LIABILITIES AND FUND BALANCE - STATUTORY BASIS

	 2011	2010
<u>ASSETS</u>		
Assessment Receivable	\$ 1,800	\$ 1,800
LIABILITIES AND FUND BALANCE		
Reserve for Receivables	\$ 1,800	\$ 1,800

BOROUGH OF OAKLAND GENERAL FIXED ASSET ACCOUNT GROUP STATEMENT OF ASSETS AND FUND BALANCE - STATUTORY BASIS

	 2011	2010
<u>ASSETS</u>		
Land Buildings and Improvements Equipment Construction in Progress	\$ 9,854,476 5,246,212 7,274,056 2,563,047 24,937,791	\$ 9,854,476 5,246,212 7,274,056 2,563,047 24,937,791
FUND BALANCE		
Reserve for Investment in General Fixed Assets	\$ 24,937,791	\$ 24,937,791

BOROUGH OF OAKLAND GENERAL FIXED ASSET ACCOUNT GROUP STATEMENT OF CHANGES IN RESERVE FOR GENERAL FIXED ASSETS

	De	Balance ecember 31, 2010	Additions		Reti	rements	_	Adjustments	 Balance December 31, 2011
Land	\$	9,854,476	\$	-	\$	-	\$	-	\$ 9,854,476
Buildings and Improvements		5,246,212		-		-		-	5,246,212
Equipment		7,274,056		-		-		-	7,274,056
Construction in Progress		2,563,047		-		-		-	2,563,047
	\$	24,937,791	\$	-	\$	-	\$	-	\$ 24,937,791

BOROUGH OF OAKLAND

NJ Comprehensive Annual Financial Report

Statistical Section

	_	2011	_	2010	_	2009	_	2008		2007
<u>CURRENT FUND</u>										
REVENUES Fund Balance Miscellaneous Revenues	\$	486,000 3,205,269	\$	886,000 3,050,302	\$	361,000 3,828,951	\$	445,000 4,068,754	\$	290,000 3,817,348
Receipts From Delinquent Taxes		122,300		499,250		395.000		380,000		400,000
Amount to be Raised by Taxation - Municipal		13,028,228		13,719,459		13,245,980		12,635,789		11,657,044
Amount to be Raised by Taxation - Library		855,637		-		-		-		-
Total Revenues	\$	17,697,434	\$	18,155,011	\$	17,830,931	\$	17,529,543	\$	16,164,392
APPROPRIATIONS Within "CAPS": Operations: Salaries and Wages Other Expenses Deferred Charges Statutory Expenditures Judgments	\$	6,341,385 6,257,116 - 1,548,700	\$	6,177,800 6,310,450 - 1,278,031	\$	6,066,249 6,157,395 28,602 433,500	\$	5,853,851 6,256,925 46,168 413,000	\$	5,086,656 6,399,253 99,866 382,500
Excluded From "CAPS": Operations:										
Salaries and Wages		495,420		601,255		650,977		4,025		-
Other Expenses		746,437		1,052,123		1,912,670		2,203,958		1,762,566
Capital Improvements		208,000		120,000		120,000		100,000		136,612
Municipal Debt Service		1,205,476		1,364,352		1,279,299		1,158,251		1,575,785
Deferred Charges		647,600		626,000		646,000		887,843		146,000
Reserve for Uncollected Taxes	_	247,300	_	625,000	_	536,239	_	605,522	_	575,154
Total Appropriations	\$	17,697,434	\$	18,155,011	\$	17,830,931	\$	17,529,543	\$	16,164,392

		2011		2010		2009		2008		2007
WATER UTILITY FUND										
REVENUES										
Fund Balance Anticipated	\$	50.000	\$	100.000	\$	135,000	\$	35.000	\$	235,000
Rents	,	1,866,000	,	1,827,000	•	1,679,121	,	1,785,000	•	1,700,000
Water Capital Fund Balance		· · · -		· · ·		110,000		· · · -		-
Reserve for Debt Service		-		-		155,879		-		-
Deficit (General Budget)		-		-		· -		25,000		-
Miscellaneous		4,000		17,000		40,000		40,000		10,000
Total Revenues	\$	1,920,000	\$	1,944,000	\$	2,120,000	\$	1,885,000	\$	1,945,000
<u>APPROPRIATIONS</u>										
Operations:	•	504.000	•		•	504.000	•	=10010	•	100 171
Salaries and Wages	\$	524,900	\$	514,715	\$	524,000	\$	510,318	\$	466,174
Other Expenses		738,290		768,010		893,501		835,759		762,188
Capital Improvements		75,468		20,106		470.054		470.405		100,000
Municipal Debt Service		481,950		482,120		478,854		479,195		467,181
Deferred Charges		-		-		9,495		14,728		54,457
Statutory Expenditures		99,392		91,815		103,081		45,000		45,000
Judgments		-		-		-		-		-
Surplus (General Budget)		-		67.004		111 000		-		50,000
Deficit in Operations	•	1 020 000	\$	67,234	\$	111,069	\$	1 005 000	\$	1.045.000
Total Appropriations	\$	1,920,000	Φ	1,944,000	Φ	2,120,000	Φ	1,885,000	φ	1,945,000

	 2011		2010	_	2009	2008		 2007
SEWER UTILITY FUND								
REVENUES								
Fund Balance Anticipated	\$ 25,000	\$	-	\$	-	\$	25,000	\$ -
Rents	344,500		385,000		390,000		340,000	325,000
Miscellaneous	-		-		-		-	-
Deficit (General Budget)	 -		-		-		-	50,000
Total Revenues	\$ 369,500	\$	385,000	\$	390,000	\$	365,000	\$ 375,000
APPROPRIATIONS Operations: Salaries and Wages Other Expenses Capital Improvements Municipal Debt Service Deferred Charges Statutory Expenditures Surplus (General Budget)	\$ 94,500 231,830 19,279 1,830 - 22,061	\$	95,400 262,910 6,372 - - 20,318	\$	97,550 264,554 - - 23,962	\$	84,671 241,829 - - - 13,500 25,000	\$ 110,259 224,449 - - 20,597 13,000
Deficit in Operations	 -	_	-	_	3,934		-	 6,695
Total Appropriations	\$ 369,500	\$	385,000	\$	390,000	\$	365,000	\$ 375,000

	 2011	 2010	_	2009	 2008	 2007
CURRENT FUND						
Fund Balance, Beginning Generated Current Year Utilized Current Year	\$ 2,229,288 765,140 (486,000)	\$ 2,181,030 934,258 (886,000)	\$	1,382,530 1,159,500 (361,000)	\$ 690,824 1,136,706 (445,000)	\$ 619,017 361,807 (290,000)
Fund Balance, Ending	\$ 2,508,428	\$ 2,229,288	\$	2,181,030	\$ 1,382,530	\$ 690,824
WATER UTILITY FUND Fund Balance, Beginning Generated Current Year Utilized Current Year	\$ 416,458 45,317 (50,000)	\$ 173,150 343,308 (100,000)	\$	308,150 - (135,000)	\$ 343,150 - (35,000)	\$ 528,981 49,169 (235,000)
Fund Balance, Ending	\$ 411,775	\$ 416,458	\$	173,150	\$ 308,150	\$ 343,150
SEWER UTILITY FUND Fund Balance, Beginning Generated Current Year	\$ 87,666 93,382	\$ 4,247 83,419	\$	2,695 1,552	\$ 27,695	\$ 16,867 10,828
Utilized Current Year	(25,000)	-		- 1,552	(25,000)	-
Fund Balance, Ending	\$ 156,048	\$ 87,666	\$	4,247	\$ 2,695	\$ 27,695

		2011		2010		2009	_	2008	 2007
CURRENT YEAR % COLLECTION	RATE	<u>s</u>							
Current Tax Levy	\$	54,186,791	\$	53,550,515	\$	52,331,471	\$	50,362,212	\$ 48,406,730
Current Collections	\$	54,158,022	\$	53,310,631	\$	51,610,493	\$	49,907,149	\$ 48,024,958
Percentage of Collections		99.95%		99.55%		98.62%		99.10%	99.21%
DELINQUENT TAX %									
Delinquent Taxes Tax Title Liens	\$	44,498 117,387	\$	42,383 120.623	\$	539,674 99.092	\$	393,549 81,584	\$ 370,101 69,381
Total Delinquent	\$	161,885	\$	163,006	\$	638,766	\$	475,133	\$ 439,482
Tax Levy	\$	54,186,791	\$	53,550,515	\$	52,331,471	\$	50,362,212	\$ 48,406,730
Percentage of Tax Levy		0.30%		0.30%		1.22%		0.94%	0.91%
PROPERTY ACQUIRED BY MUNIC	<u> IPALI</u>	TY FOR NON-	PAY	MENT OF TAX	ES				
Recorded at - Assessed Valuation	\$	1,054,950	\$	1,054,950	\$	1,054,950	\$	1,054,950	\$ 1,054,950

BOROUGH OF OAKLAND Assessed and County Equalized Valuation Data (Unaudited)

		2011	:	2010		2009		2008		2007
	# of	Total	# of	Total	# of	Total	# of	Total	# of	Total
Description	Parcels	Value	Parcels	Value	Parcels	Value	Parcels	Value	Parcels	Value
NET VALUATIONS TAXABLE										
Vacant Land	181	\$ 28,272,400	185 \$	42,187,500	188 \$	42,396,400	193 \$	44,786,500	193 \$	45,082,600
Residential	4410	1,798,418,300	4413	2,142,909,700	4414	2,141,264,100	4413	2,135,944,700	4415	2,128,715,000
Farm (Regular)	3	2,577,300	3	2,982,300	4	3,305,200	4	3,578,600	4	3,578,600
Farm (Qualified)	8	25,900	8	22,700	8	65,800	8	65,800	8	25,800
Commercial	140	173,457,800	140	182,765,500	140	176,488,900	140	173,664,700	140	172,988,100
Industrial	60	168,479,300	59	174,344,700	59	174,344,700	59	174,344,700	59	172,016,600
Apartments	0	-	<u>0</u>	-	<u>0</u>	-	<u>0</u>	-	<u>0</u>	
Sub-Total	4802	2,171,231,000	<u>4808</u>	2,545,212,400	<u>4813</u>	2,537,865,100	<u>4817</u>	2,532,385,000	<u>4819</u>	2,522,406,700
Personal Property		100	<u></u>	5,049,895		4,707,334		4,422,455		4,588,960
Net Valuations Taxable		2,171,231,100		2,550,262,295		2,542,572,434		2,536,807,455		2,526,995,660
Bergen County Equalization Adjustment		199,607,102		128,435,177		233,161,742		134,336,033		77,560,134
Bergen County Equalized Valuations	-	2,370,838,202	\$	2,678,697,472	\$	2,775,734,176	\$	2,671,143,488	\$	2,604,555,794
Bergen County Equalization Ratio		<u>91.85</u> %		<u>95.46</u> %		<u>91.83</u> %		<u>95.23</u> %		<u>97.29</u> %
Average Improved Residential Assessment		407,805	\$	485,590	\$	485,107	\$	484,012	\$	482,155

^{**}Revaluation Year

BOROUGH OF OAKLAND Tax Requirement and Rate Data (Unaudited)

	:	2011	 2010	 2009	 2008	 2007	2006	 2005**	 2004	 2003	2002
TAX REQUIREMENTS											
County	\$	4,852,258	\$ 5,177,795	\$ 5,051,134	\$ 4,662,797	\$ 4,437,288	\$ 4,230,763	\$ 3,974,395	\$ 3,715,430	\$ 3,531,942	\$ 3,702,963
County Open Space		59,271	66,967	277,573	267,114	260,455	239,025	210,510	187,817	84,826	69,085
Municipal Open Space		260,000	260,000	260,000	253,681	252,500	252,500	252,500	117,700	-	-
District School	2	24,901,454	24,122,035	23,413,368	22,741,261	22,002,323	20,780,983	19,754,160	18,874,318	17,486,433	15,987,728
Regional High School	1	10,087,200	10,142,565	9,912,969	9,698,905	9,583,163	9,140,589	8,575,981	8,108,765	7,550,671	6,864,367
Library		855,637	-	-	-	-	-	-	-	-	-
Municipal		13,028,228	13,719,460	13,245,980	12,635,789	11,657,044	10,626,801	9,325,821	8,400,141	7,861,718	7,282,548
Total Tax Requirements	\$ 5	54,044,048	\$ 53,488,822	\$ 52,161,024	\$ 50,259,547	\$ 48,192,773	\$ 45,270,661	\$ 42,093,367	\$ 39,404,171	\$ 36,515,590	\$ 33,906,691
TAX RATES											
County		0.224	0.204	0.199	0.184	0.176	0.168	0.157	0.316	0.300	0.316
County Open Space		0.003	0.003	0.011	0.011	0.010	0.010	0.010	0.010	0.005	0.005
Municipal Open Space		0.012	0.010	0.010	0.011	0.010	0.010	0.010	0.010	-	-
District School		1.147	0.946	0.921	0.896	0.871	0.823	0.782	1.604	1.486	1.363
Regional High School		0.465	0.398	0.390	0.382	0.379	0.362	0.340	0.689	0.642	0.585
Library		0.039	-	-	-	-	-	-	-	-	-
Municipal		0.600	0.537	0.521	0.499	0.464	0.427	0.371	0.721	0.677	0.631
Total Tax Rates		2.490	2.098	2.052	1.983	1.910	1.800	1.670	3.350	3.110	2.900

BOROUGH OF OAKLAND Ratio of Gross and Net Debt to County Equalized Value and Debt Per Capita (Unaudited)

		2011	 2010	_	2009	_	2008	_	2007
Population		12,754	12,754		13,293		13,249		13,254
County Equalized Valuation	\$	2,370,838,202	\$ 2,678,697,472	\$	2,775,734,176	\$	2,671,143,488	\$	2,604,555,794
Gross Debt	\$	27,530,654	\$ 31,954,183	\$	31,457,371	\$	26,642,370	\$	24,136,982
Gross Debt Per Capita	\$	2,159	\$ 2,505	\$	2,366	\$	2,011	\$	1,821
Ratio of Gross Debt to County Equalized Valuations	_	1.16%	1.19%		1.13%		1.00%		0.93%
Net Debt	\$	13,825,364	\$ 16,722,790	\$	22,320,440	\$	17,028,550	\$	8,531,044
Ratio of Net Debt to County Equalized Valuations	_	0.58%	0.62%		0.80%		0.64%		0.33%
Net Debt per Capita	\$	1,084	\$ 1,311	\$	1,679	\$	1,285	\$	644

	_	2011	_	2010	_	2009	_	2008	_	2007
Equalized Valuation Basis (State)	\$	2,556,640,626	\$	2,659,372,180	\$	2,688,334,733	\$	2,665,957,743	\$	2,540,298,167
Municipal Borrowing Power: 3 1/2% of Equalized Valuation Basis Net Debt	\$	89,482,422 13,825,364	_	93,078,026 16,722,790	•	94,091,716 22,320,440	·	93,308,521 17,028,550	\$	88,910,436 8,531,044
Remaining Borrowing Power School Borrowing Power:	\$	75,657,058	Ф	76,355,236	Þ	71,771,276	Ъ	76,279,971	\$	80,379,392
3% of Equalized Valuation Basis Net School Debt	\$	76,699,219 8,123,802	\$	79,781,165 8,594,070	\$	80,650,042 9,136,930	\$	79,978,732 9,534,279	\$	76,208,945 8,695,615
School Borrowing Margin Available	\$	68,575,417	\$	71,187,095	\$	71,513,112	\$	70,444,453	\$	67,513,330

	 2011	_	2010	_	2009	_	2008	_	2007
DIRECT DEBT Municipal Debt (Net) Local School Debt Regional School Debt	\$ 13,825,364 2,980,000 5,143,802 21,949,166		16,722,790 3,200,000 5,394,070 25,316,860	\$	22,320,440 3,555,000 5,581,930 31,457,370	\$	17,028,550 3,750,000 5,784,279 26,562,829	·	8,531,044 2,733,000 5,962,615 17,226,659
OVERLAPPING DEBT County of Bergen	\$ 17,101,347	\$	18,224,793	\$	16,849,880	\$	16,097,574	\$	16,425,135
(1) County Debt:									
Municipal Equalized Valuations Total County Equalized Valuations	\$ 2,370,838,202 173,258,537,441	\$	2,678,697,472 183,412,099,706	\$	2,775,734,176 187,580,071,463	\$	2,671,143,488 182,767,512,263	\$	2,604,555,794 172,863,500,734
X's Outstanding County Debt	\$ 1.37% 1,248,273,490 17,101,347	\$	1.46% 1,248,273,490 18,224,793	\$	1.48% 1,138,505,430 16,849,880	\$	1.46% 1,102,573,565 16,097,574	\$	1.51% 1,087,757,268 16,425,135

BOROUGH OF OAKLAND Ratio of Annual Debt Service Appropriations to Total Adopted Current Fund Appropriations (Unaudited)

	 2011	 2010	 2009	 2008	 2007
Serial Bonds:					
Principal	\$ 790,000	\$ 898,000	\$ 890,000	\$ 875,000	\$ 1,063,000
Interest	160,296	193,995	229,328	261,960	300,495
Notes:					
Principal	116,688	101,240	-	-	-
Interest	127,952	149,826	137,615	-	191,000
Loans:					
Principal	10,540	20,768	20,358	19,958	19,564
Interest	-	523	932	1,333	1,726
	\$ 1,205,476	\$ 1,364,352	\$ 1,278,233	\$ 1,158,251	\$ 1,575,785
Total Current Fund					
Budget Appropriations	\$ 17,697,434	\$ 18,155,011	\$ 17,830,930	\$ 17,529,543	\$ 16,164,392
Ratio of Debt Service to Current Fund Budget Appropriations	<u>6.81%</u>	<u>7.52%</u>	<u>7.17%</u>	<u>6.61%</u>	<u>9.75%</u>

	2	2010*	 2009	 2008	_	2007	_	2006
Average Labor Force Estimates by Municipality	:							
Labor Force		7,193	7,246	7,271		7,213		7,200
Employment		6,753	6,814	7,030		7,030		6,997
Unemployment		439	432	241		183		203
Unemployment Rate		6.1%	6.0%	3.3%		2.5%		2.8%
Per Capital Personal Income - Bergen Cty.	\$	64,388	\$ 64,388	\$ 68,541	\$	67,113	\$	63,021
		sus 2010 Count		Estimates a	as of	July 1,		
Subcounty Population Estimates:								
Oakland BORO		12,754	13,293	13,249		13,254		13,270
County of Bergen		905,116	889,915	885,664		884,581		887,322

^{*} Latest Information Available

BOROUGH OF OAKLAND Ten Largest Taxpayers by Assessment (Unaudited)

Taxpayer	2011 Assessed Valuation	As a Percent of Total Net Valuations \$ 2,171,231,100
Jayare Associates, LLC	15,848,000	0.73%
Washington Square Owner, LLC	14,858,400	0.68%
40 Potash Road Associates, LLC	12,084,100	0.56%
Shiseido America, Inc.	11,511,700	0.53%
The Realty Associates Fund VII, L.P.	10,216,600	0.47%
5 Thorton Road Associates, LLC	9,908,200	0.46%
Oakland Care Ctr Real Estate Co., LLC	9,725,000	0.45%
PSEG Services Corp Corp. Property Dept.	6,679,600	0.31%
1 Raritan Road Realty LLC	6,235,900	0.29%
Ramapo Valley Resources, LTD	6,087,700	0.28%
• • •	\$ 87,307,200	4.02%

BOROUGH OF OAKLAND Value of New Construction, Improvements, Alterations and Demolitions (Unaudited)

J-12

	 2011	2010	2009	2008	2007	2006	2005	2004	2003	2002
# of Permits Issued	872	751	719	761	806	965	980	976	1,005	939
Value of Construction	\$ 10,052,280 \$	16,200,353 \$	13,094,373 \$	13,495,793 \$	9,569,674 \$	17,246,498 \$	19,235,756 \$	16,063,955 \$	18,688,275 \$	22,194,361

BOROUGH OF OAKLAND

NJ Comprehensive Annual Financial Report

Single Audit Section

Di Maria & Di Maria LLP

Accountants & Consultants

245 Union Street Lodi, New Jersey 07644 Voice 973.779.6890 Facsimile 973.779.6891

Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With Government Auditing Standards

Honorable Mayor and Members of the Borough Council Borough of Oakland, County of Bergen, New Jersey

We have audited the financial statements of the Borough of Oakland in the County of Bergen, State of New Jersey, as of and for the year ended December 31, 2011 and 2010, and have issued our report thereon dated June 30, 2012. Our report disclosed that, as described in Note 1 to the financial statements, the Borough prepares its financial statements on a basis of accounting prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, that demonstrates compliance with a modified accrual basis and the budget laws of the State of New Jersey, which is a comprehensive basis of accounting other than accounting principles generally accepted in the United States of America. We conducted our audit in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and audit requirements as prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered the Borough's internal control over financial reporting as a basis to determine our auditing procedures for the purpose of expressing our opinion on the financial statements, and not to provide an opinion on the effectiveness of the entity's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Borough's internal control over financial reporting.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

Di Maria & Di Maria LLP

Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With Government Auditing Standards (Continued)

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Borough's financial statements are free of material misstatement, we performed tests of it's compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* and audit requirements as prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey.

We noted certain other matters that we reported to management of the Borough of Oakland, New Jersey in a separate letter dated June 30, 2012.

This report is intended solely for the information and use of the Borough's management, and council members, others within the organization, the Division of Local Government Services, and federal and state awarding agencies and pass-through entities, and is not intended to be and should not be used by anyone other than these specific parties.

DI MARIA & DI MARIA LLP Accountants and Consultants

Frank Di Maria Registered Municipal Accountant RMA No. CR00463

June 30, 2012

BOROUGH OF OAKLAND SCHEDULE OF EXPENDITURES OF FEDERAL FINANCIAL ASSISTANCE Year Ended December 31, 2011

Catalog of Federal Domestic Assistance Program Title	Federal C.F.D.A. Number	State Aid/Grant Program Titles	State Project Number		ward mount	Grant From	Period To	Balance December 31, 2010	Carryover Amount		Cash Received	Budgetary Expenditures	Ad	ljustments	Repayment of Prior Years Balances	(Accourage	ble) er31, D	Deferred Revenue December 31, 2011	Due to Grantor at December 31, 2011
Federal and State Grant Fund																			
US Department of Housing and Urban Development -																			
CDBG Grant CDBG Grant - CDBG Grant - Recovery CDBG Grant - Recovery CDBG Grant - ADA Improvements		Community Development Community Development Community Development Community Development Community Development		\$	103,700 103,700 143,000 143,000	01/01/09 01/01/09 01/01/09 01/01/09 01/01/09		\$ (60,010) 12,313 (143,000) 19,149	\$	- \$ - -	- 113,871 - -	\$ - - - -	Ť	25,291 - 9,979 7,698	\$ - - - - -		0,010) \$ - 9,129) - -	37,604 - 29,128 7,698	\$ - - - - -
US Department of Homeland Security - Passed thru the State of NJ Division of Law & Public Safety -																			
N.J. State Police OEM Grant					5,000	01/01/10	12/31/10	-		-	-	-		-	-	(5	5,000)	5,000	-
				To	otal Federa	l Financial	Assistance	\$ (171,548)	\$	- \$	113,871	\$ -	\$	42,968	\$ -	\$ (94	4,139) \$	79,430	\$ -

^{*}Expenditures less than \$500,000; U.S. Office of Management and Budget (OMB) Circular A-133 (Revised, June 27, 2003), Audit not applicable.

BOROUGH OF OAKLAND SCHEDULE OF EXPENDITURES OF STATE FINANCIAL ASSISTANCE Year Ended December 31, 2011

	Grant or State	Award	Grant F	Period	Balance December 31,	Carryover		Cash	Budgetary		Repayment of Prior Years	(Accounts Receivable) December 31,	Deferred Revenue December 31,	Due to Grantor at December 3
State Grantor / Program Title	Project Number	Amount	From	То	2010	Amount	F	Received	Expenditures	Adjustments	Balances	2011	2011	2011
State of N.J., Department of Community Affairs														
Consolidated Municipal Property Tax Relief Aid	082-495-6020	\$ 103,652	01/01/11	12/31/11	\$ -	\$	- \$	103,652		\$ -	\$ -	\$ -	\$ -	\$
LEA Rebates	022-100-6120	31,692	01/01/11	12/31/11	-		-	31,692	(31,692)	-	-	-	-	
State of N.J., Department of Treasury														
Energy Receipts Tax	082-100-6020	1,208,517	01/01/11	12/31/11	-		-	1,208,517	(1,208,517)	-	-	-	-	
Veterans & Senior Citizens	082-495-6020	132,777	01/01/11	12/31/11	-		-	132,777	(132,777)	-	-	-	-	
tate of N.J., Department of Environmental Protection														
Clean Communities Program	042-4900-765-004	21,068	01/01/10	12/31/10	s -	\$	- \$	21,068	\$ (1,294)	\$ 176	\$ -	\$ -	\$ 19,950	\$
Clean Communities Program	042-4900-765-004	16,438	01/01/09	12/31/09	16,438		-		(16,438)	-	-	-	-	
Clean Communities Program	042-4900-765-004	12,363	01/01/07	12/31/07	2,385		-	-	(2,385)	-	-	-	-	
Clean Communities Program	042-4900-765-004	351	01/01/06	12/31/06	351		-	-	(351)	-	-	-	-	
Clean Communities Program	042-4900-765-004	15,238	01/01/03	12/31/03	1,198		-	-	(1,198)	-	-	-	-	
Shade Tree Forestry Grant		3,000	01/01/09	12/31/09	(3,000)		-	-	-	-	-	(3,000)	-	
Shade Tree Forestry Grant		3,000	01/01/09	12/31/09	3,000		-	-	(3,000)	-	-	-	-	
NJ HPO - Historical Preservation Grant		40,000	01/01/09	12/31/09	(40,000)		-	-	-	-	-	(40,000)	-	
NJ HPO - Historical Preservation Grant		40,000	01/01/09	12/31/09	40,000		-	-	(40,000)	-	-	-	-	
Highlands - Initial Assessment		15,000	01/01/09	12/31/09	(15,000)		-	15,000		-	-	-	-	
Highlands - Initial Assessment		15,000	01/01/09	12/31/09	15,000		-	-	(15,000)	-	-	-	-	
Highlands - Plan Conformance		50,000	01/01/09	12/31/09	(50,000)		-	-	-		-	(50,000)		
Highlands - Plan Conformance Highlands - Transfer Development Rights		50,000 25,000	01/01/09 01/01/09	12/31/09 12/31/09	50,000 (25,000)		-	-	(54,344)	4,870	-	(25,000)	526	
Highlands - Transfer Development Rights		25,000	01/01/09	12/31/09	(25,000)		•	-	(1,501)	6,325	-	(25,000)	4,824	
Recycling Tonnage Grant	042-752-6020	43,406		12/31/09	-		•	43,406	(1,501)	0,323	-	-	43,406	
Recycling Tonnage Grant	042-752-6020		Non-Expiring		20,116			43,400	(15,471)				4,645	
Recycling Tonnage Grant	042-752-6020	10,090	Non-Expiring		8,733		_	_	(10,111)				8,733	
Recycling Tonnage Grant	042-752-6020	8,381	Non-Expiring		1,998			_	_	_	-	_	1,998	
Recycling Tonnage Grant	042-752-6020		Non-Expiring		10,090		-	-	-	-	-	-	10,090	
tate of N.J., Department of Law and Public Safety														
Body Armor Replacement Program	066-1020-718-001	2.625	Non-Expiring		2.625		-	_	(2,625)	-	-	_	_	
Body Armor Replacement Program	066-1020-718-001	2,174	Non-Expiring		2,174		-	-	(2,174)		-	-	-	
Body Armor Replacement Program	066-1020-718-001	2,676	Non-Expiring		2,676		-	-	(2,676)		-	-	-	
Body Armor Replacement Program	066-1020-718-001	2,447	Non-Expiring		1,974		-	-	(1,974)	-	-	-	-	
Body Armor Replacement Program	066-1020-718-001	2,732	Non-Expiring		397		-	-	(55)	-	-	-	342	
Drunk Driving Enforcement Fund		5,403	01/01/10	12/31/10	-		-	5,403	(4,196)	-	-	-	1,207	
Drunk Driving Enforcement Fund		2,958	01/01/09	12/31/09	2,957		-	-	(2,957)	-	-	-	-	
Drunk Driving Enforcement Fund		4,026	01/01/08	12/31/08	1,315		-	-	(1,315)	-	-	-	-	
Over the Limit Under Arrest		4,196	01/01/10	12/31/10			-	4,196	(4,196)	-	-	-		
Alcohol Education & Rehabilitation Fund		589	01/01/09	12/31/09	589		-	-	-	-	-	-	589	
ate of N.J., Department of Transportation														
N.J. Motor Vehicle Police Fees		112,000	01/01/10	12/31/10	-		-	95,200	(85,197)	(10,003)	-	-	-	
N.J. Motor Vehicle Police Fees		112,000	01/01/09	12/31/09	10,003		-	-	(10,003)	-	-	-	-	
Passed Thru County of Bergen - ADA Ramps		5,000	01/01/10	12/31/10			-		-	-	-	(5,000)		
Passed Thru County of Bergen - ADA Ramps		69,000	01/01/09	12/31/09	(69,000)		-	61,302	-	-	-	(7,698)		
Municipal Aid Municipal Aid		150,000	01/01/08 01/01/08	12/31/08 12/31/08	(35,435)		-		-	10,106	-	(35,435)	10,106	
·			01/01/00	12/31/00						10,100			10,100	
ate of N.J., Department of Health		0.500	04/04/40	40/04/40				0.040	(0.000)			(4.007)	4 400	
H1N1 Flu Grant		3,500	01/01/10	12/31/10	-		-	2,213	(2,002)	-	-	(1,287)	1,498	
ate of N.J., Department of State		. =						. ===	/ · ====					
Per Capita Library State Aid	100-074-6010	4,/32	Non-Expiring		-		-	4,732	(4,732)	-	-	-	-	
ate of N.J., Department of Human Services														
Passed thru the County of Bergen														
Municipal Alliance on Alcoholism & Drug Abuse		10,356	01/01/10	12/31/10	-		-	10,356	-	-	-	-	10,356	
Municipal Alliance on Alcoholism & Drug Abuse		2,589	01/01/10	12/31/10			-	2,589	(1,568)	-	-	-	1,021	
Municipal Alliance on Alcoholism & Drug Abuse		11,017	01/01/09	12/31/09	(11,017)		-	11,017	-	-	-	-	-	
Municipal Alliance on Alcoholism & Drug Abuse Municipal Alliance on Alcoholism & Drug Abuse		11,017 2,754	01/01/09 01/01/09	12/31/09 12/31/09	801 52		-	-	-	-	-	-	801 52	

^{*}Expenditures less than \$500,000; N.J. Office of Management and Budget (OMB) Circular 04-04 Audit not applicable.

See Accompanying Notes to Schedules of Federal and State Financial Assistance.

BOROUGH OF OAKLAND NOTES TO SCHEDULES OF STATE AND FEDERAL FINANCIAL ASSISTANCE Year Ended December 31, 2011

Note 1 - General

The accompanying schedules of expenditures of federal awards and state financial assistance include federal and state award activity of the Borough of Oakland, County of Bergen, State of New Jersey. The Borough of Oakland is defined in Note I to the basic financial statements. All federal and state awards received directly from federal and state agencies, as well as federal awards and state financial assistance passed through other government agencies is included on the schedule of expenditures of federal awards and state financial assistance.

Note 2 - Basis of Accounting

The accompanying schedules of expenditures of awards and financial assistance are presented on the budgetary basis of accounting with the exception of programs recorded in the food service fund, which are presented using the accrual basis of accounting. These bases of accounting are described in Note 1 to the basic financial statements. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.

Note 3 - Relationship to General-Purpose Finacial Statements

Organization

The Borough of Oakland, New Jersey is the prime sponsor and recipient of various federal and state grant funds. The Borough has delegated the general administration of grant programs and the reporting function to the Borough Treasurer. Substantially all grant and program cash funds are commingled with the Borough's other funds, although each grant is accounted for separately within the Borough's financial records. The Borough Treasurer's office performs accounting functions for all grants.

Basis of Accounting

The Borough's grants are presented on the modified accrual basis of accounting utilizing the following methods:

Current Fund Grants -

In accordance with a directive from the State Department of Community Affairs, Division of Local Government Services, all grant revenues and expenditures are fully realized within the current fund budget and corresponding receivables and spending reserves are recorded to account for grant activity.

Trust Fund and Capital Fund Grants -

In accordance with accounting principles prescribed by the State of New Jersey, grant receivables are offset with grant spending reserves.

Local Contributions

Local matching contributions are raised in the current fund budget. The percentage of matching contributions varies with each program. Local and state shares of grants are reflected in total on the Schedule of State Financial Assistance.

BOROUGH OF OAKLAND NOTES TO SCHEDULES OF STATE AND FEDERAL FINANCIAL ASSISTANCE Year Ended December 31, 2011

Note 3 - Relationship to General-Purpose Finacial Statements (continued)

Expenditures

Expenditures, as reported on the accompanying schedules of federal and state grants, reflect actual cash disbursements charged directly to a grant program and, in certain instances, do not include allocated expenses or accrued expenses. Differences between budget and actual cash disbursements, as well as differences between budget revenues and actual cash receipts, are transferred to current fund balance when the grant is closed out.

Expenditures per Financial Reports

Expenditures, as reported on the accompanying schedules of federal and state grants, reflect the sum of all expenditures including allocated expenses and accrued expenses reported to the grant funding agency from January 1, 2011 to December 31, 2011.

Note 4 - Relationship to Federal and State Financial Reports

Amounts reported in the accompanying schedules agree with the amounts reported in the related federal and state financial reports.

Note 5 - Federal and State Loans Outstanding

The municipality did not have any federal and state loans outstanding at of December 31, 2011.

Note 6 - Contingencies

Each of the grantor agencies reserve the right to conduct additional audits of the Borough's grant programs for economy, efficiency and program results.

Sec	ction I Summary of Auditors' Results		
Fin	ancial Statements		
A)	Type of auditors' report issued:	Unqualified	
B)	Internal control over financial reporting:		
	Material weakness(es) identified?	Xyes	no
	Reportable condition(s) identified that are not considered to be material weakness(es)?	yes	Xnone reported
C)	Noncompliance material to financial statements noted?	yes	X no

Section I -- Summary of Auditors' Results (Continued)

Federal Awards

		NOT APPLICABLE - EXPE	NDITURES UNDER \$500,000	
A)	Inte	ernal control over major programs:		
	1.	Material weakness(es) identified?	yes	_no
	2.	Reportable condition(s) identified that are not considered to be material weakness(es)?	yes	_none reported
B)		oe of auditors' report issued on compliance major programs:		
C)	to b	y audit findings disclosed that are required be reported in accordance with ction 510(a) of Circular A-133?	yes	_no
D)	Ide	ntification of major programs:		
		CFDA Number(s)	Name of Federal Program or Cluster	
E)		llar threshold used to distinguish between e A and type B programs:		
F)	Au	ditee qualified as low-risk auditee?	yes	_no

Section I -- Summary of Auditors' Results (Continued)

State Awards

		NOT APPLICABLE - EXPE	NDITURES UNDER \$500,000	
A)	Inte	ernal control over major programs:		
	1.	Material weakness(es) identified?	yes	no
	2.	Reportable condition(s) identified that are not considered to be material weakness(es)?	yes	none reported
B)		pe of auditors' report issued on compliance major programs:		
C)	to b	y audit findings disclosed that are required be reported in accordance with OMB Circular Letter 04-04?	yes	no
D)	Ide	entification of major programs:		
		Program Number(s)	Name of State Program or Cluster	
E)		llar threshold used to distinguish between e A and type B programs:		
F)	Au	ditee qualified as low-risk auditee?	yes	no

Section II -- Financial Statement Findings

1. The Chief Financial Officer did not implement and maintain a general fixed asset accounting system. Technical Accounting Directive #85-02

Section III -- Federal and State Award Findings and Questioned Costs

Current Year

Federal Awards:

There were no findings or questioned costs identified.

State Awards:

There were no findings or questioned costs identified.

Prior Year

Federal Awards:

There were no prior year findings or questioned costs.

State Awards:

There were no prior year findings or questioned costs.

BOROUGH OF OAKLAND SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS Year Ended December 31, 2011

1. The Chief Financial Officer did not implement and maintain a general fixed asset accounting system as per Technical Accounting Directive #85-02.

Status - Unresolved

BOROUGH OF OAKLAND

NJ Comprehensive Annual Financial Report

General Comments and Recommendations Section

Cash Cycle	Ref.
Chief Financial Officer	
None	N/A

BOROUGH OF OAKLAND GENERAL COMMENTS AND RECOMMENDATIONS

Year Ended December 31, 2011

Revenues/Receipts Cycle	Ref.
Municipal Court	
None	N/A
Construction Official	
None	N/A
Recreation	
None	N/A

Expenditures/Disbursements Cycle	Ref.
None	N/A

Payroll Cycle	Ref.
None	N/A

Other Significant Matters

Ref.

Affordable Housing Trust Funds

It is suggested that experienced professional(s) be retained who are proficient with existing and expected laws and/or regulations pertaining to the administration of Affordable Housing Trust Funds; for guidance in light of impending changes to affordable housing laws and regulations.

N/A

Water Utility Ref.

It is suggested that rate increases be implemented as early as possible in the fiscal year in order to maximize revenue collections, and keep rates consistent throughout the fiscal year.

N/A

Sewer Utility Ref.

It is suggested that rate increases be implemented as early as possible in the fiscal year in order to maximize revenue collections, and keep rates consistent throughout the fiscal year.

N/A

Recommendations

1. That the Chief Financial Officer implement and maintain a fixed asset accounting system in accordance with Technical Accounting Directive #85-02.*

Status of Prior Years' Recommendations

A review was made of all prior year's recommendations, and corrective action was taken on all with the exception of those denoted with an asterisk.

The synopsis of this report, together with the recommendations must be published as required by statute. We wish to express our appreciation of the assistance and courtesies extended by the Municipal Officials during the course of the audit.

DI MARIA & DI MARIA LLP Accountants and Consultants

Frank Di Maria Registered Municipal Accountant RMA No. CR00463

June 30, 2012